



2007

# Annual Results

4 March 2008



## Notes



- ▶ **Business review and financial highlights**
  - Gilles Benoist, Chief Executive Officer
  
- ▶ Financial review
  - Antoine Lissowski, CFO
  
- ▶ Outlook
  - Gilles Benoist, Chief Executive Officer



## Notes

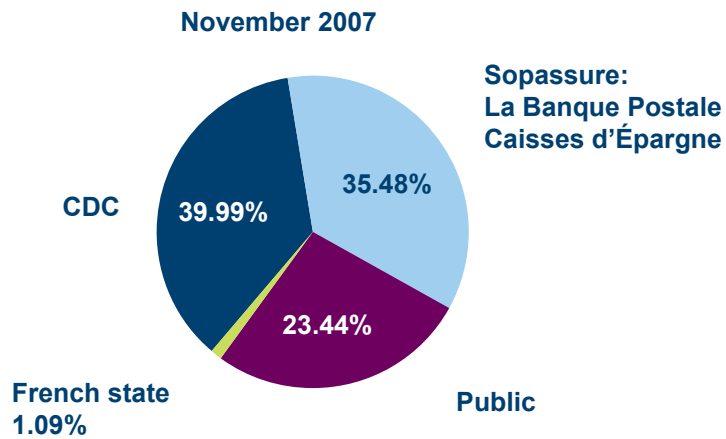


- ▶ General financial environment
  - Sub-prime crisis 2<sup>nd</sup> half 2007, impact on credit side
  
- ▶ CNP Assurances
  - Signature of shareholders' pact and increase in equity capital
  - Acquisition and merger of Écureuil Vie
  - New governance system with Board of Directors



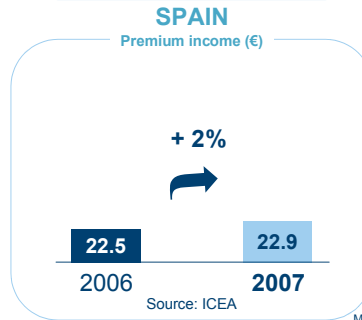
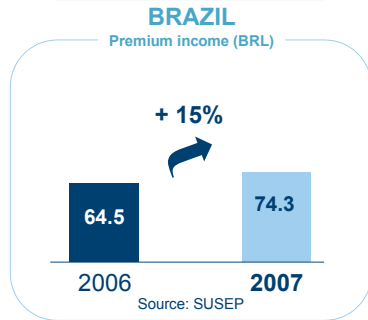
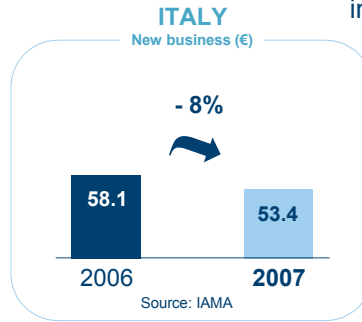
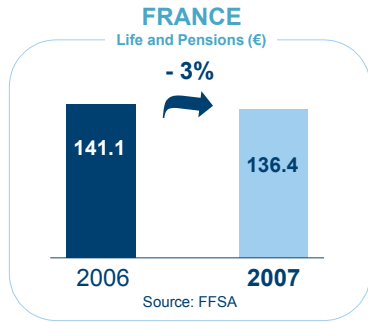
## Notes

### Reminer: Shareholders



# Uneven insurance markets

Local standards and currencies  
in billions



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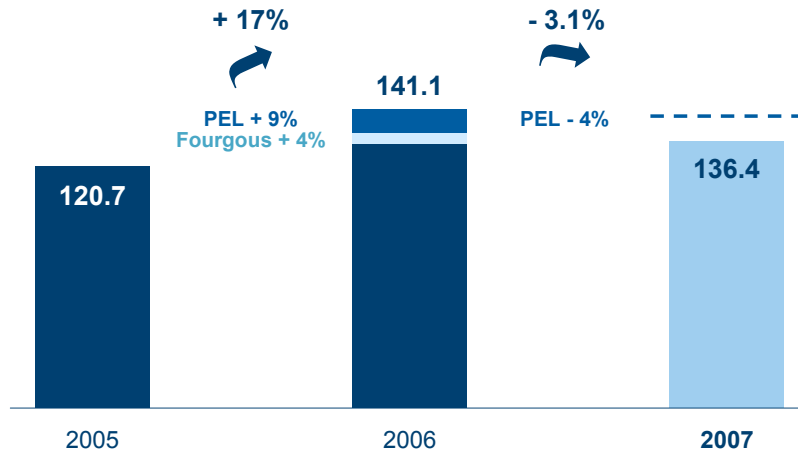
## Notes

- ▶ Customary national statistics



After 3 years of 15% growth p.a.,  
in 2007 a 3% fall in French Life and Pensions market

New business (French GAAP)  
in € billion



- ▶ Unit-Linked products dropped by 1% in 2007 (+45% in 2005 and in 2006)

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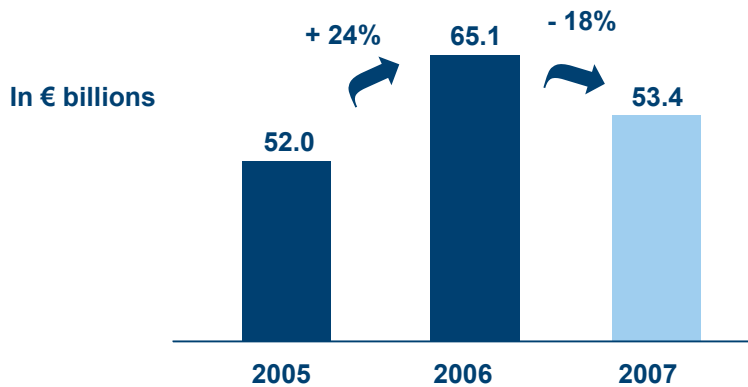
Source : FFSA

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## Notes

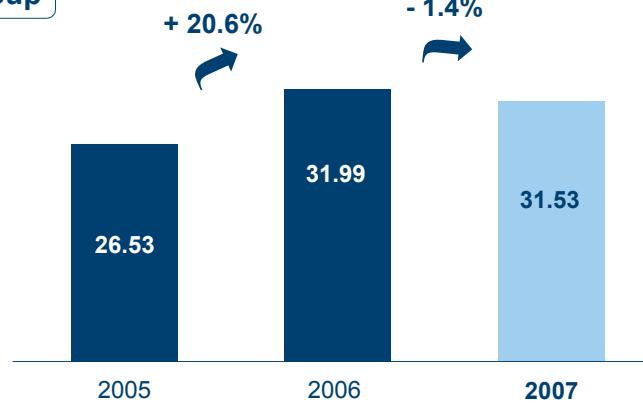
- ▶ FFSA breakdown for 2007 (published in February 2008):
  - Basic trend + 3.5%
  - Impact of PEL - 4.1%
  - Fourgous impact 0
  - Competition from short term savings - 3%
  - Group + 0.6%
- ▶ Net new money from French market in 2007: € 53.4 billion (second record since 2006)



After strong growth (20.6%) in 2006 consolidated premium income down by 1.4%

IFRS standards  
in € billion

CNP Group



- ▶ Premium income fell by 1.9% like-for-like based on 2006 pro forma premiums and exchange rates
- ▶ 3.1% decrease in France and 9.8% increase abroad

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## Notes



2007 consolidated turnover per sector			
IFRS standards in € million			
CNP Group			
	2007	Change vs. 2006	Pro forma change at constant exchange rates
Savings	24,819.0	- 3.4%	- 3.8%
Pensions	2,155.5	+ 0.3%	- 1.0%
Personal risk	1,520.5	+ 4.9%	+ 4.5%
Loan insurance	2,399.8	+ 13.6%	+ 13.4%
Health insurance	288.7	+ 6.2%	+ 6.2%
Property & casualty	346.1	+ 7.9%	+ 5.4%
<b>Total</b>	<b>31,529.5</b>	<b>- 1.4%</b>	<b>- 1.9%</b>

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## Notes

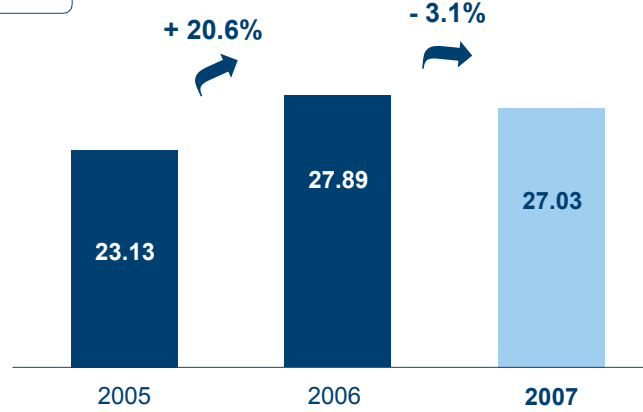
### Decrease concentrated in Savings after an exceptional year in 2006

- ▶ **Savings**
  - Change in 2006 (+ 23%)
- ▶ **Pensions**
  - **In France:** - 10%, Italy (- 8%), Brazil (+ 38%)
    - Individual pension policies launched since 2004: € 468.4 million of which €146 million for PERPs and Solésio Préfon
- ▶ **Personal risk**
  - Strong growth of La Banque Postale Prévoyance (+ 58%) and Brazil (+ 24%)
- ▶ **Loan insurance**
  - **In France:** + 9.3%
  - **Outside France:** strong growth (Cofidis, Italian and Spanish branches)
- ▶ **Property and Casualty**
  - + 7.9% (+ 5.4% in pro forma premiums at constant exchange rate)
  - Portuguese (€ 141.7 million) and Brazilian (€ 204.5 million) subsidiaries

Business in 2007 down by 3% in France  
after a 21% increase in 2006

IFRS standards  
in € billion

France



- ▶ Net new money of CNP Assurances in France: € 9.5 billion (French standards)

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## Notes


- ▶ **Gross premium income from Life and Pensions in France (French GAAP): - 3.4%**
- ▶ **Net premium income: - 20% to + € 9.5 billion**
- ▶ Income in Unit-Linked products: - 1%
- ▶ Fourgous transfers in 2007 € 2,472 million, as against € 2,262 million in 2006





Premium income in France by network			
in € million			
France			
	2007	Change vs. 2006	of which Fourgous transfers
 La Banque Postale	12,015.4	- 0.5%	1,837
 Caisses d'Épargne	10,200.1	- 5.0%	496
 CNP Trésor	862.8	- 12.2%	139
Others	3,949.5	-	-
<b>Total France</b>	<b>27,027.8</b>	<b>- 3.1%</b>	<b>2,472</b>

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## Notes

- ▶ La Banque Postale: Negative base impact due to Fourgous transfers
- ▶ Growth in all sectors except Savings:
  - pensions (+ 22%),
  - personal risk (+ 58%)
  - loan insurance (+ 13%)
- ▶ Caisse d'Épargne: growth excluding PEL: - 1%  
Launching of a new pilot dependency policy
- ▶ CNP Trésor: start of year penalised because of roll-out of Sales IT system.  
Excellent 4<sup>th</sup> quarter (+ 42.5%)

## Growth outside France 9.8%, led by Brazil

in € million

<b>International</b>	<b>2007</b>	<b>Change vs. 2006</b>	<b>Pro forma change at constant exchange rate</b>
Italy <i>of which CNP Capitalia Vita</i>	2,971.6 2,918.6	+ 0.4% + 0.6%	+ 0.4% + 0.6%
Brazil	1,145.6	+ 29.1%	+ 24.0%
Portugal <i>of which Global</i>	209,5 174.6	- 0.5% - 5.8%	- 0.5% - 5.8%
Others <i>of which CNP Vida Spain</i>	175.0 112.9	-	-
<b>Total outside of France</b>	<b>4,501.7</b>	<b>+ 9.8%</b>	<b>+ 5.9%</b>

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## Notes

- ▶ Italy: CNP Capitalia Vita, CNP Italia and Cofidis Italy
- ▶ Portugal: Global Group and Cofidis Portugal
  - Global Group: Non-life premiums stable
  - Life: decrease due to change in product mix in favour of Unit-Linked products classified IAS 39
- ▶ Loan insurance outside France: € 328.9 million (+ 50.7%)
- ▶ CNP Vida Spain acquired in April 2007



## Italian business up slightly thanks to loan insurance

Premium income  
IFRS standards – in € million

### International

- ▶ *Italy*: CNP Capitalia Vita

	2007	Change vs. 2006
Savings	2,795.4	- 1.6%
Pensions	31.9	- 8.3%
Personal risk	7.1	- 33.0%
Loan insurance	84.3	+ 502.5%
<b>Total</b>	<b>2,918.6</b>	<b>+ 0.6%</b>

- ▶ + 0.6 points of market share compared to bancassurance market

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## Notes

- ▶ CNP Capitalia Vita is renamed CNP (Unicredit) Vita
- ▶ **Italian Life assurance market down by 8%** in 2007 to € 53.4 million (New Production)  
Return to second half:
  - Fall in traditional policies (- 33%)
  - Bancassurance (75% of the Italian market) down by 10%
- ▶ **Excellent performance on loan insurance**  
(business multiplied by six in one year)
- ▶ **But strong increases in policies reaching maturity: € 258 million (+ 29%)**  
and drop in net premium income: - € 425 million  
**although still positive: € 135 million**
- ▶ CNP Capitalia Vita:
  - **7.1% market share for bancassurance in 2007**  
(as against 6.5% in 2006 and 5.4% in 2005)



## Continuing growth of business in Brazil

in BRL millions  
IFRS standards

### International

▶ **Brazil:** Caixa Seguros

	2007	Change vs. 2006 in BRL	Change vs. 2006 in euros
Savings	78.4	+ 12.8%	+ 17.3%
Pensions	1,705.5	+ 32.5%	+ 38.0%
Personal risk	452.3	+ 19.0%	+ 23.6%
Loan insurance	266.7	+ 17.1%	+ 21.9%
Property & Casualty	544.0	+ 10.5%	+ 15.0%
<b>Total</b>	<b>3,046.8</b>	<b>+ 24.0%</b>	<b>+ 29.1%</b>

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## Notes

▶ **All sectors showing local currency increases:**

- Savings: strong development of products with monthly premiums
- Personal risk: strong growth of insurance for death in automobile accidents
- Loan insurance: significant growth thanks to dynamic issue of property loans through the banking network Caixa Economica Federal
- Property & Casualty: increase in automobile and comprehensive homeowners' insurance segments

▶ **Caixa Seguros:**

- Including auto: 5% market share in 2007 (6<sup>th</sup> insurer)
- Excluding auto: 6% market share in 2007 (5<sup>th</sup> insurer)



## Stable Unit-Linked sales in 2007

in € million  
IFRS standards

### CNP Group

	2007	Change vs. 2006	% savings & pensions 2007	% savings & pensions 2006
La Banque Postale	1,613.8	+ 3.0%	13.4%	13.1%
Caisses d'Épargne	2,084.9	- 2.2%	21.3%	20.6%
CNP Trésor	167.5	- 15.9%	20.1%	20.9%
<i>Total (3 French networks)</i>	<i>3,866.2</i>	<i>- 0.6%</i>	<b>17.3%</b>	17.0%
CNP Capitalia Vita	2,756.3	- 2.1%	97.5%	97.9%
Caixa Seguros	629.3	+ 39.1%	93.8%	92.3%

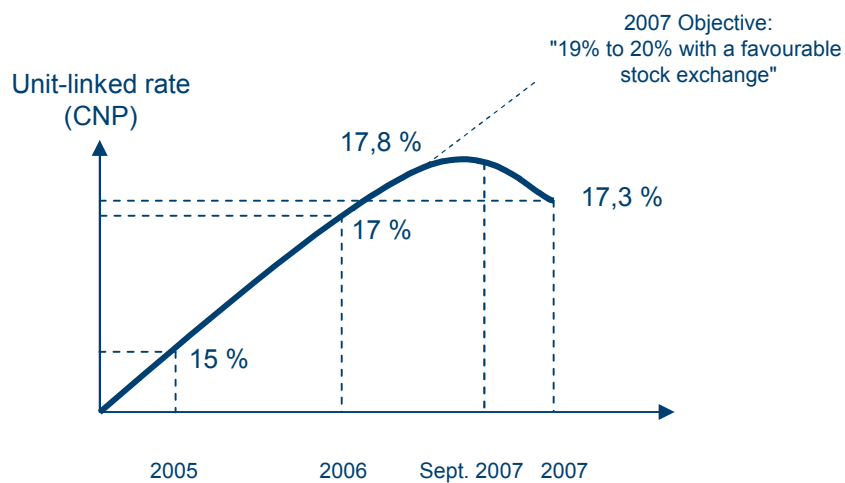
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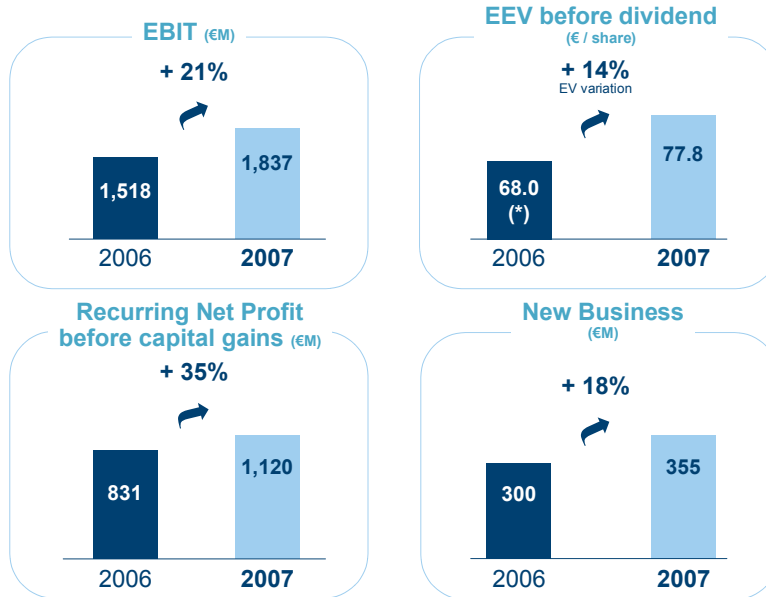


## Notes

- ▶ **Reminder: Premium income from savings & pensions in France**
  - 17% Unit-linked in 2006 against 15% in 2005
  - 17.8% end September 2007
  - Q4 penalised by stock exchange turbulence



## Financial performance - Overview



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(\*) 100 % Ecoreuil Vie after capital and dividend increase

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### Notes

- ▶ Reminder: desensitization of EBIT to improve measure of operational performance, desensitization of Recurring Net Profit and reclassification of certain capital gains outside of EBIT
- ▶ **EBIT at constant exchange rate and scope of consolidation: + 19.6%**
- ▶ **Recurring Net Profit before capital gains: + 35%** reported variation, + 20% pro forma variation
- ▶ **New Business** : + 18% reported variation, + 1% pro forma variation



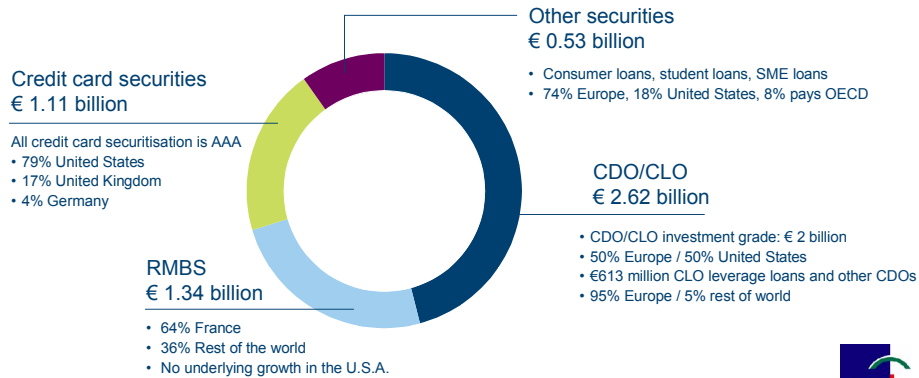
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  - Gilles Benoist, Chief Executive Officer



## Notes



- ▶ **Assets concerned: discounted 31/12/2007**
  - Around € 10 million: indirect exposure to sub-primes
  - Securities: minor changes
    - ABS: € 5.6 billion
    - Of which CDO: € 2.1 billion
  - Over 70% ABSheld in participating contract portfolios



Notes

End 2007

The majority of BBB rated non investment grade CDOs (84%) include a capital guarantee ←

CDO ratings	%
AAA	41.8
AA	27.8
A	12
BBB	14.8
<BBB	3.6

- ▶ **ABS portfolio: limited changes**  
5.61 vs. 5.65 €bn at end October 2007 before fair value variation
- ▶ **Only slight deterioration of rating**  
At 31 December 2007, only two rating cuts for securities portfolio:
  - AAA to Aa1 (CDO): € 10 million
  - AAA to AA, ABS (RMBS category outside France): € 1 million

Beginning 2008: no new rating deterioration as of 1 March

- ▶ **Portfolio breakdown according to issuer category 31/12/07**
  - State 41.0
  - Supranationals 1.5
  - Public sector 14.8
  - Financial 31.7
  - Industry 7.2
  - Others 3.7 of which securities 3.5%





- ▶ In-depth review of trading portfolios, AFS and new publications linked to IFRS7
- ▶ Fair Value principles
  - 90% of trading securities, 97% of AFS: at market value
  - 10% of trading securities and 3% of AFS: at a value communicated by an arranger (verified by CNP Assurances)
- ▶ Limited value variations
  - Quality of portfolio: no payment defaults
- ▶ Amortisation of impact on profits by shadow accounting and deferred tax mechanisms
- ▶ Gross variation on trading portfolio of € - 553 million of which € - 245 million on ABS portfolio

## Notes

### Valuation method:

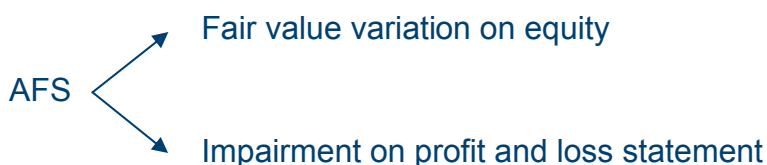
- ▶ Market value: securities negotiated on a market valued according to their last listed price
- ▶ Value communicated by an arranger (broker, market intermediary, etc.) and verified by CNP

### **Reminder on classification of securities**

- ▶ Trading securities: 29% (€ 75 billion), AFS: 70% (€ 181 billion) and others (HTM): 1% (€ 1 billion) – Total: € 257 billion

### **Reminder on accounting methods**

Trading → Fair value variation on profit and loss statement



## Fair value variations – all assets

### Limited impact on profits

▶ On recurring profits:

	Gross Impairment	Net Impairment	Capital gains on equity	Capital gains on property	TOTAL net capital gains equity & property
AFS	- 121	- 67	115	10	58

▶ On Group share of net profits:

	Variation in Gross IS Fair Value	Gross IS Shadow accounting	IS	Net Variations	Capital gains on trading shares	TOTAL
Trading	- 553	419	51	- 83	127	44

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## Notes

▶ AFS:

- Equity depreciation due to crisis: - € 7 million
- Also - € 160 million impact from finance law (for unlisted property shares, taxes increased from 15 to 34%). No impact on ANR: standard single tax of 34% withheld for ANR calculation.
- In total: variation of - € 167 million on equity after impact of the finance law

▶ Trading: gross depreciation: € 553 million of which ABS: € - 245 million

- Breakdown of variations by fair value valuation method, decreases in values communicated by arrangers are significant:

	Value of securities	Net variations
Market value	€ 68,299 m	- € 58 m
Value communicated by the arrangers	€ 7,198 m	- € 25 m
		- € 83 m

▶ To sum up ABS crisis impact (CDO/CLO, indexed bonds...)

	AFS	Trading	Total before tax
Before shadow	€ - 75.5 m	€ - 245 m	€ - 320.5 m
After shadow	€ - 6.2 m	€ - 40.8 m	€ - 47 m



## Exposure to credit enhancement

- ▶ Total exposure to mono-line insurers: € 674 million
  - 85% in shadow accounting
  - 15% in AFS
- ▶ Total exposure
  - € 434 million in bonds ( $\frac{2}{3}$  MBIA,  $\frac{1}{3}$  FSA)
  - € 240 million in credit-enhanced debts (of which 50% FSA)
- ▶ No credit enhancement of securities but only of corporate loans
- ▶ Guarantees on BBB-rated or "non investment grade" CDOs are thanks to collateral

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## Notes

- ▶ Credit-enhanced assets, 97% of which are debts on:
  - Utilities, particularly British
  - European infrastructures



IFRS 7:  
"Analysis of market risk sensitivity"

in € million

▸ New information

in € million	Interest rate + 100 bp*	Interest rate - 100 bp	Shares + 10%	Shares - 10%	Exchange €/\$ + 10%	Exchange €/£ + 10%
<b>Impact on profits</b>	- 13.3	33.1	97.8	- 111.7	- 48.1	- 10.7
<b>Impact on equity capital</b>	- 343.4	343.5	366.0	- 352.1	- 8.1	- 3.2

Scope: France, Italy, Brazil.  
Data presented as proportion of group.

- Impact of profit sensitivity to interest rate risk takes hedging into account.
- At 31/12/2007, a + 10% variation on the euro compared to the Brazilian real, accounting for a loss of €10.4 million in CNP Assurances' result due to its 51.75% participation in the Brazilian insurer Caixa.

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## Notes

- In the context of IFRS, new attachments to the accounts give details on the following (see Appendices):
  - 1 - Analysis of market risk sensitivity**
    - Affecting all portfolios (including insured portfolios) while EEV sensitivity on ANR only affects equity capital.
  - 2 - Credit risk: in market value**
  - 3 - Interest rate risk**
  - 4 - Liquidity risk liability: schedule of liabilities**
  - 5 - Methods for calculating Fair Value (assets – liabilities)**
  - 6 - Fair Value of financial liabilities**



## Impact of outstandings on reported income

IFRS standards, in € million

### CNP Group

	31/12/2007	Variation 2007/2006 actual	Variation 2007/2006 pro forma
Premium income	31,530	- 1.4%	- 1.9%
Average insurance and financial liabilities (excl. deferred participation)	226,531	+ 9.1%	+ 8.7%
<b>Net insurance revenue</b>	<b>2,572</b>	<b>+ 16.2%</b>	<b>+ 14.8%</b>

- Origins of net insurance revenue: 18% flow, 82% outstandings (insureds + own account)

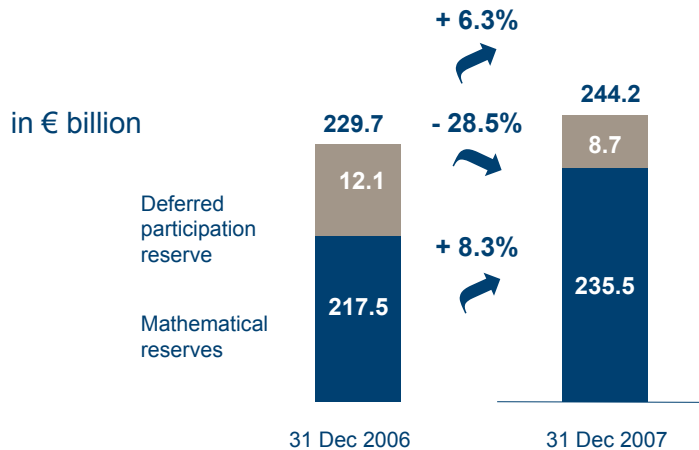
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## Notes

- Strong proportion of pensions in net insurance revenue on flows
- Growth of reserves as of 31 December, + 6.3% and + 8.3 % outside of Gross Product:

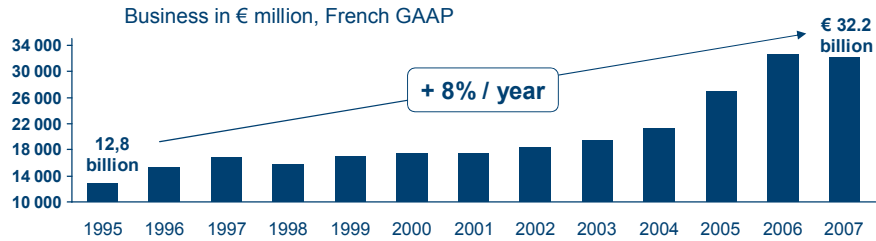


- + 8.3% growth of mathematical reserves:
  - Net new money (premium less services): + 4.5%,
  - Variations in unit-linked accounts + revaluation: + 3.6%
- Deferred participation reserve down by € 3.5 billion mainly due to the interest rate increase between 31/12/2006 and 31/12/2007

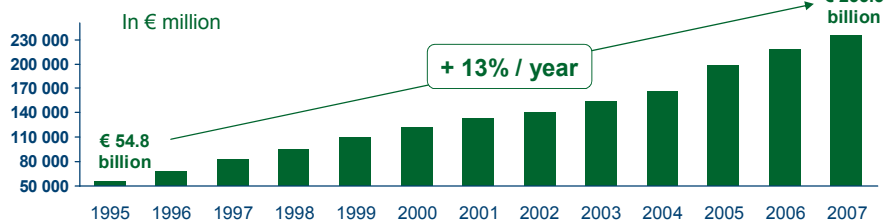


Good long term dynamics for technical reserves in spite of cyclical activity

**Progression of premium income (CNP)**



**Progression of technical reserves (CNP)**



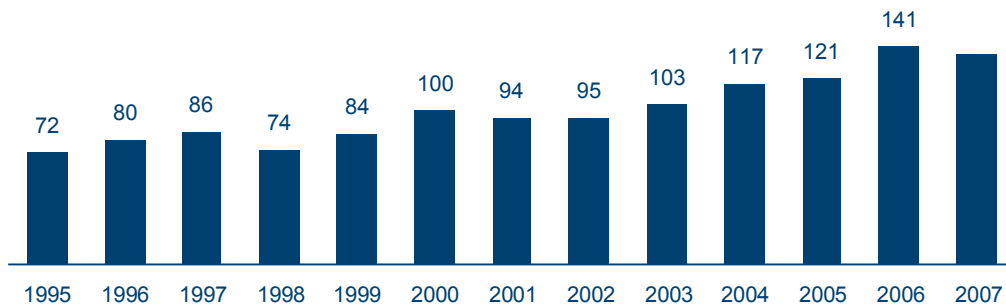
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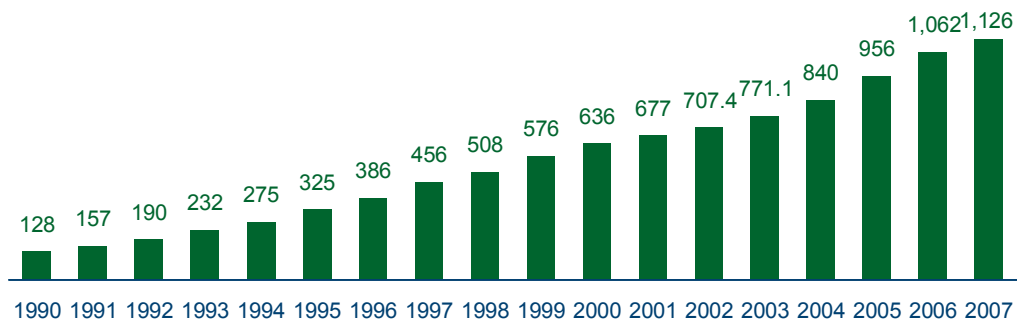


**Notes**

- French market: growth in Life premiums (in € billion)



- French market: growth in reserves (in € billion)



EBIT up by 21%

In € million

<b>CNP Group</b>		<b>31/12/2007</b>	<b>Reported change</b>	<b>Proforma change <sup>(1)</sup></b>
<b>Attributable to equity holders</b>	<b>EBIT</b>	<b>1,837</b>	<b>+ 21.0%</b>	<b>+ 19.6%</b>
	- Finance costs and associates	- 60	-	-
	- Income tax expense	- 499	-	-
	- Minority interests	- 157	-	-
	<b>Recurring net profit before capital gains</b>	<b>1,120</b>	<b>+ 34.8%</b>	<b>+ 20.0%</b>
	+/- Net gains on Equities & Property	58	-	-
	<b>Recurring net profit</b>	<b>1,178</b>	<b>+ 30.6%</b>	<b>+ 18.7%</b>
	+/- Fair Value adjustments to trading securities	44	-	-
	<b>Net reported profit</b>	<b>1,222</b>	<b>+ 6.7%</b>	<b>NS</b>

<sup>(1)</sup> Pro forma change: excluding Ecoreuil Vie and CNP Vida), at constant exchange rates

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## Notes

- ▶ Weighted number of shares (excluding own shares):  
148,134,914 shares as of 31/12/2007
- ▶ Net profit per share:
  - On recurring net profit: € 7.95 / share
  - On net published result: € 8.25 / share



## Analysis of EBIT

IFRS standards, in € million

### CNP Group

	31/12/2007	Reported 2007/2006 change	Pro forma 2007/2006 change
<b>Net insurance revenue</b>	<b>2,572</b>	<b>+ 16.2%</b>	<b>+ 14.8%</b>
- Administrative expenses	- 735	+ 5.8%	+ 4.3%
<b>EBIT</b>	<b>1,837</b>	<b>+ 21.0%</b>	<b>+ 19.6%</b>

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## Notes

- ▶ Explanation for growth 21% of EBIT:
- ▶ Product mix improvement: Increase of EBIT on Unit-linked products in France, increase in loan insurance contributions
- ▶ Progression of EBIT internationally, linked in particular to the pensions and personal risk (Brazil) and loan insurance (Italy) sectors.
- ▶ In France, specific elements:
  - Capital gains from Natixis dilution (2006: € 103 million; 2007: € 122 million)
  - Put Natixis (€ 20 million)





## Administrative expenses: + 4.3% in pro forma change

in € million

	31/12/2007	Reported change	Pro forma change
France	551	+ 4.1%	+ 4.1%
<i>of which CNP Assurances</i>	535	+ 3,8%	+ 3,8%
Foreign subsidiaries	184	+ 11.2%	+ 5.1%
<b>Total</b>	<b>735</b>	<b>+ 5.8%</b>	<b>+ 4.3%</b>

- Increase of + 4.3% at constant perimeter and exchange rate
- Management costs for foreign subsidiaries: before tax + 0.2%

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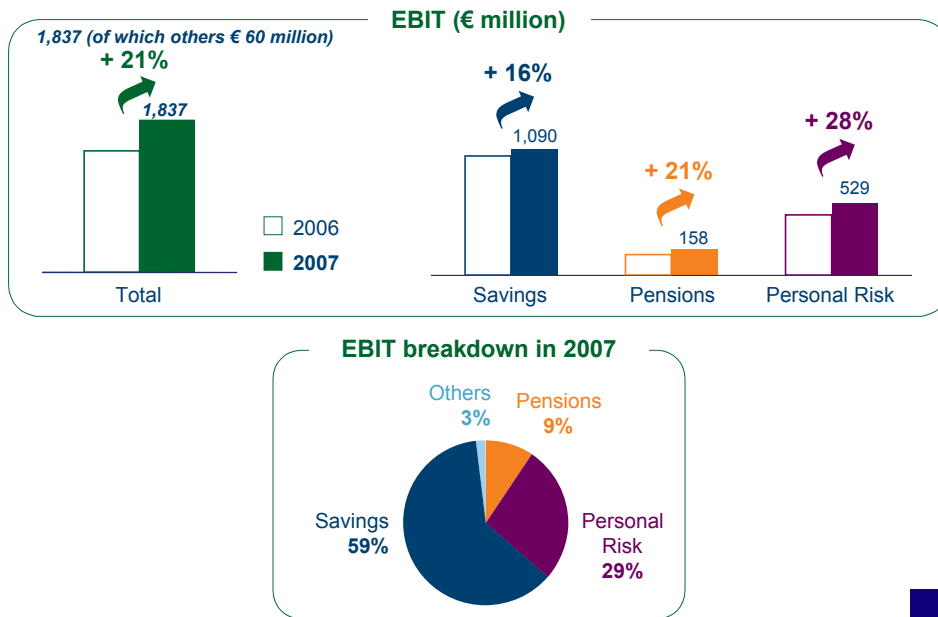
## Notes

- Ratio  
Administrative expenses / liabilities on policies excluding deferred participation reserve

	2007	2006
France	0.25%	0.26%
Total	0.31%	0.32%



## Strong growth in EBIT for all business segments



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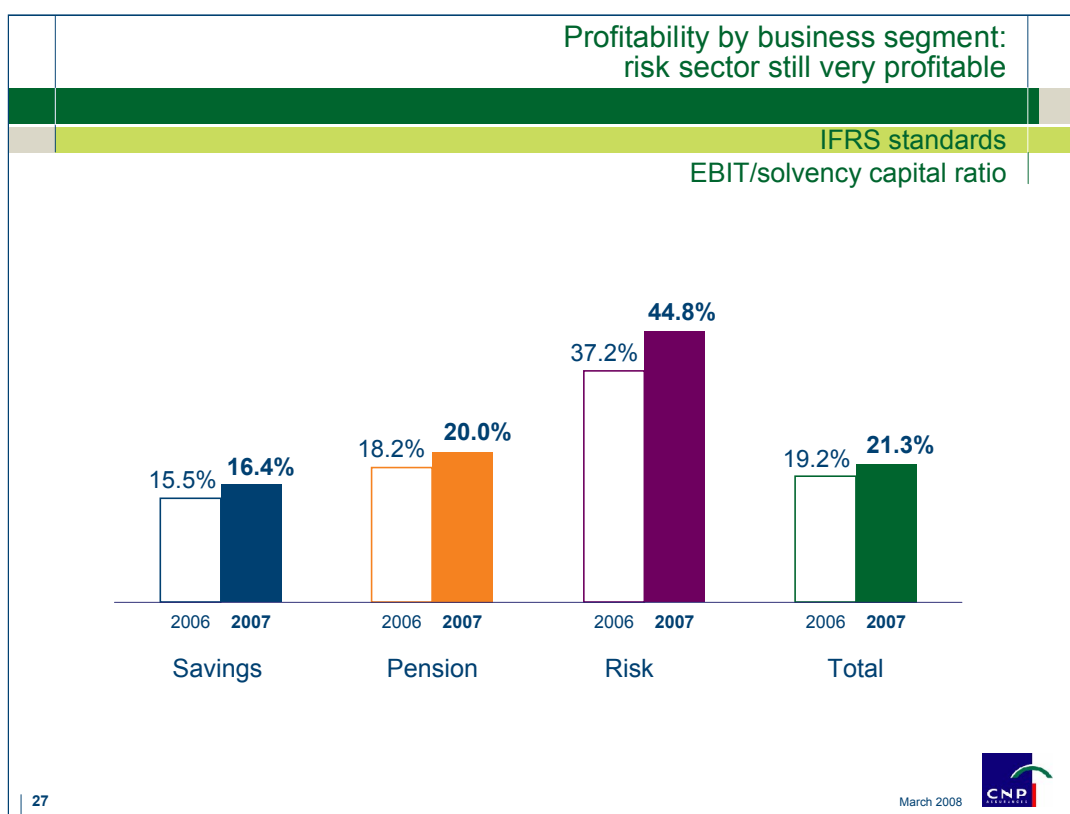
### Notes

- ▶ Strong improvement in Personal Risk and Pensions (Life and Non-Life) segments:
  - Improved Personal Risk EBIT mainly due to personal risk and loan insurance:
    - Liquidation surplus from prior years in France
    - Loan insurance (Italy)
    - Personal Risk (Brazil)
  - Improved Pensions EBIT mainly attributable, as in 2006, to Caixa Seguros business.
- ▶ Others (€ 60 million): Consorcios in Brazil (tontine)
- ▶ Combined Group ratio
  - Non-Life loss experience rate

(in € million)	2003	2004	2005	2006	2007	Average
Acquired premiums	1,419	1,557	1,747	1,983	1,996	1,740
Combined ratios	101%	98%	94%	85%	87%	93%

- ▶ Policyholders' surplus (PPE) at 31 December 2007: 1.4% of technical reserves in France (excluding Unit-Linked)





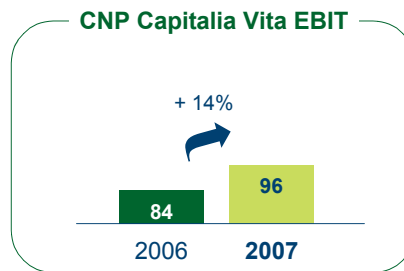
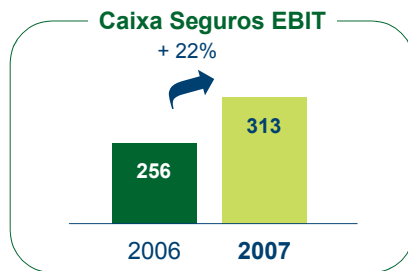
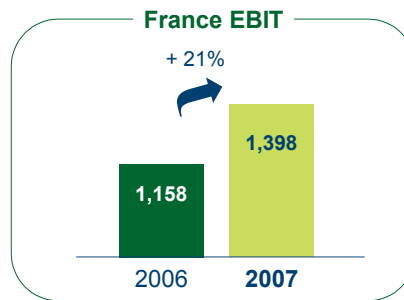
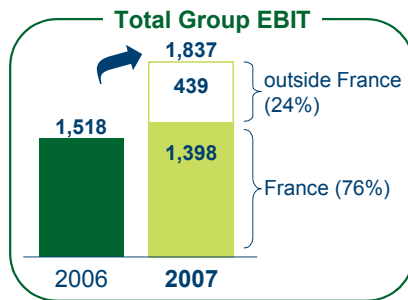
## Notes

In € millions	Savings	Pensions	Risk	Others	Total
<b>2007</b>					
<b>EBIT</b>	1,089.8	158.0	529.1	59.6	1,836.5
<b>Solvency margin requirement</b>	6,640.9	789.7	1,181.0	-	8,611.6
<b>% of EBIT / Solvency Capital</b>	16.4%	20.0%	44.8%		21.3%
<b>2006</b>					
<b>EBIT</b>	939.1	131.1	414.1	33.2	1,517.6
<b>Solvency margin requirement</b>	6,064.8	722.1	1,114.0	-	7,900.9
<b>% of EBIT / Solvency Capital</b>	15.5%	18.2%	37.2%		19.2%

- Average solvency capital for the year

## EBIT for the 24% realised outside France

in € million



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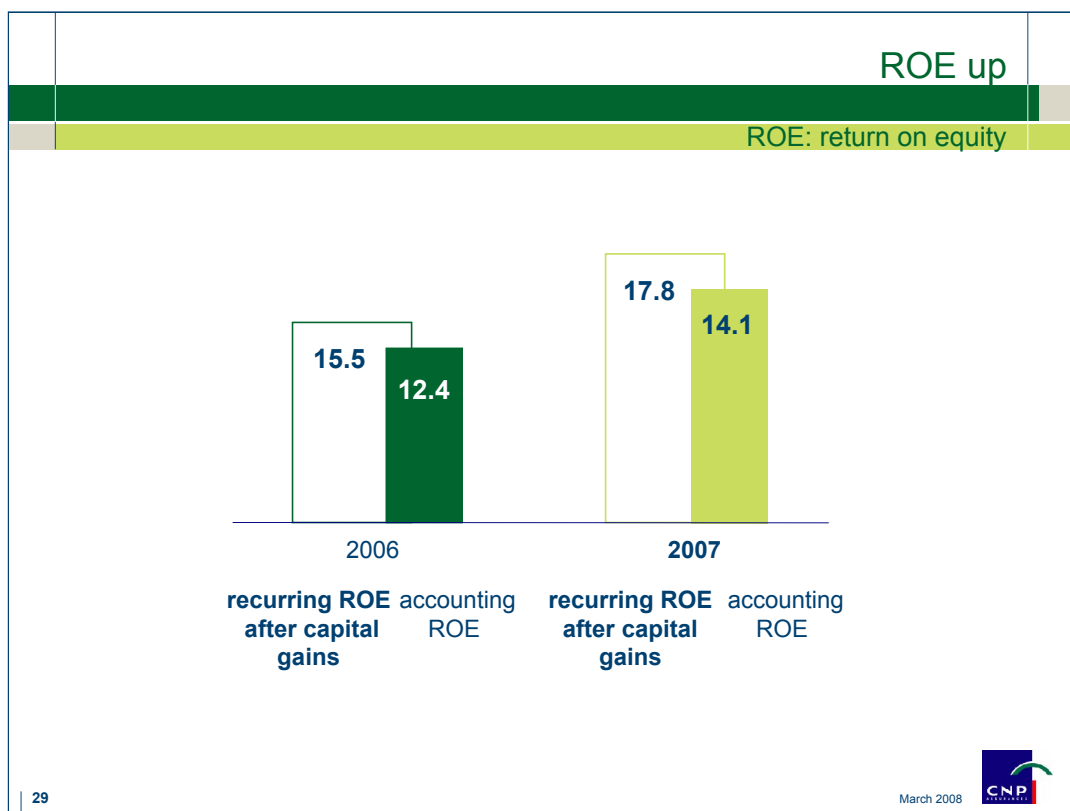
March 2008



## Notes

- ▶ Outside France EBIT: + 22% (€ 360m in 2006 vs € 439m in 2007)





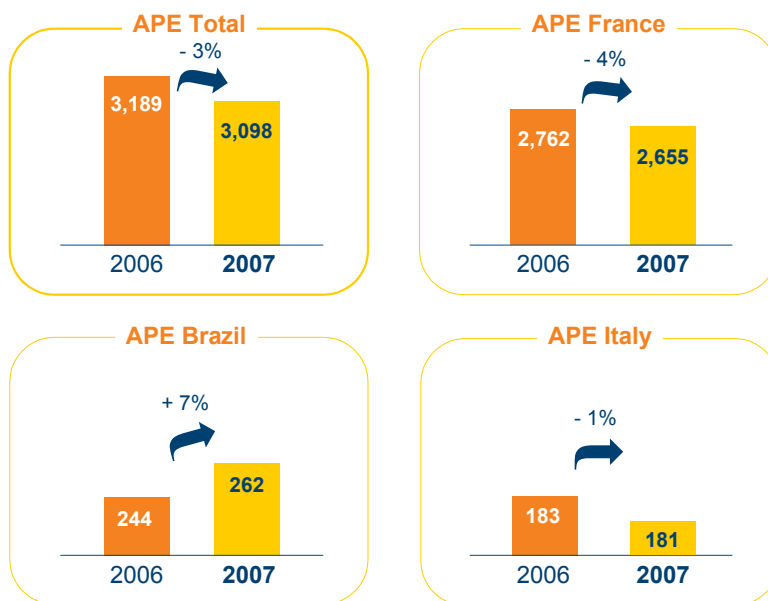
## Notes

	31/12/2007	31/12/2006
Recurring net profit	1,178	902
Average shareholder equity excl. AFS revaluation and subordinated debt	6,616	5,816
<b>Accounting ROE excl. AFS revaluation subordinated debt</b>	<b>17.8%</b>	<b>15.5%</b>
	31/12/2007	31/12/2006
Net profit, Group share	1,222	1,007*
Average shareholder equity excl. subordinated debt	8,641	8,119
<b>Accounting ROE</b>	<b>14.1%</b>	<b>12.4%</b>

\* Excluding non-recurring items (tax rate on capital gains)



## APE development



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March 2008



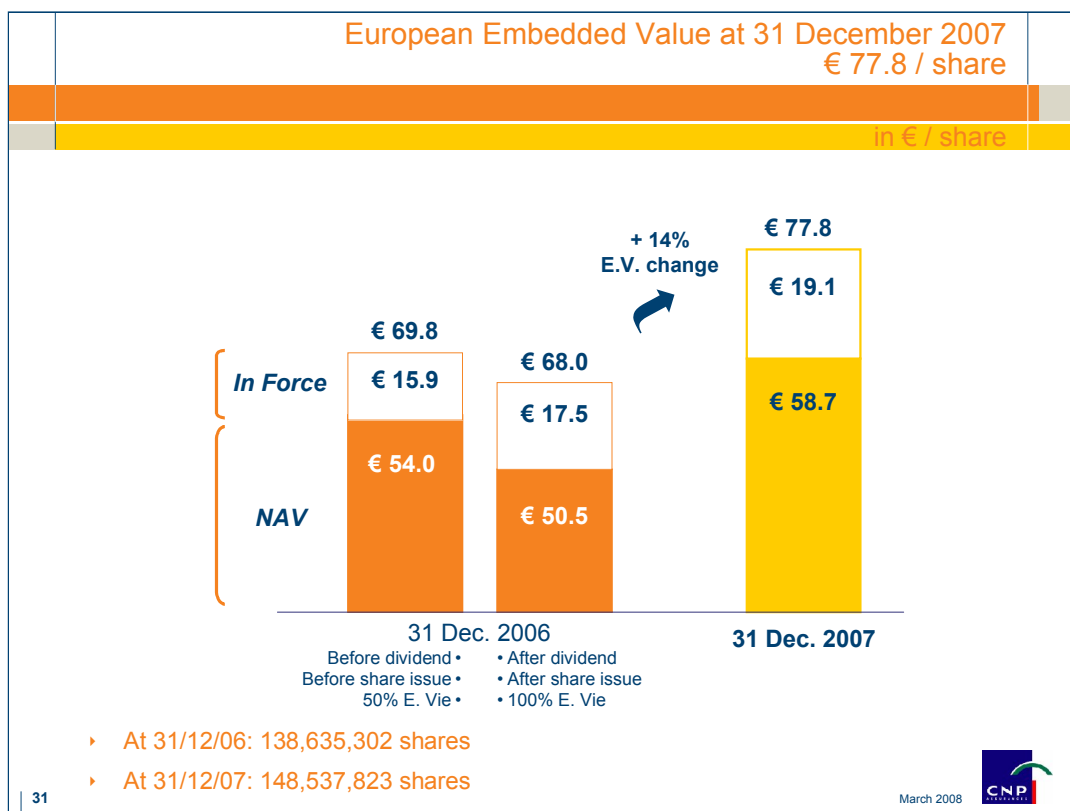
## Notes

- ▶ Reminders:
  - APE calculated on Group share after minority interests
  - APE = 10% x Single premiums + Regular premiums
  - 2006: APE France 50% Ecureuil vie = € 2,669 million;  
APE France 100% Ecureuil vie = € 2,762 million
- ▶ **APE France = (23,941 \* 98.79%) / 10 + 23,941 \* 1.21 % = € 2,655 million**
- ▶ **APE Brazil = (606 \* 63.15%) / 10 + 606 \* 36.85% = € 262 million**
- ▶ **APE Italy = (1,689 \* 99.19%) / 10 + 1,689 \* 0.81% = € 181 million**
- ▶ France
  - APE down by 4%, in line with fall in turnover
- ▶ Brazil
  - APE up by + 7%
  - Business up by 29% and APE by 7%. Explanation for this difference:
    - Fall in regular premiums from 43% to 37%
    - Only new production taken into account
    - Accounting of APE on IAS39 and IAS18 (Consortio) policies that showed lower increases than the rest of the business

### PVP (present value of premiums) in € million:

	Total	France	Brazil	Italy
PVP 2007	27,944	25,239	1,041	1,664
PVP 2006 (proforma)	28,887	26,361	901	1,625
Variation	- 3%	- 4%	16%	2%





## Notes

### ▶ Main changes in economic forecasts between 2006 and 2007:

- France and Italy: increase in rates without risk of 3.98% (in 2006) to 4.42% (in 2007)
- Brazil: improved economic situation taken into account (country risk, exchange rates and inflation) - average discount rate 13% over 5 years, vs. an average of 13.5% in 2006.
- Conservative tax hypotheses:
  - Brazil: anticipated increased social contributions expected for 2008
  - Italy: lower taxes expected in 2008 not taken into account

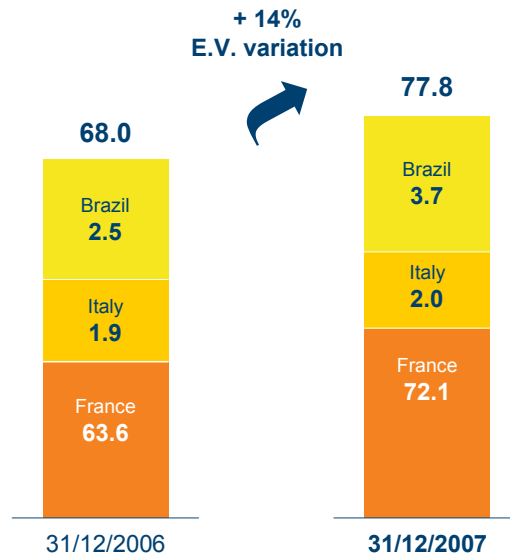
### ▶ NAV/VIF bridge table:

	Value	Number of shares	€/ shares	Impact		Value	Number of shares	€/ shares	Impact
NAV 31/12/06	7,481	138,635302	54.0		VIF 31/12/06	2,202	138,635302	15.9	
Share issue	8,180	148,537823	55.1	1.1	Share issue	2,202	148,537823	14.8	- 1.1
Dividend payment 06	7,838	148,537823	52.8	-2.3	Dividend payment 06	2,202	148,537823	14.8	0.0
Integration of Ecureuil Vie	7,508	148,537823	50.5	-2.2	Integration of Ecureuil Vie	2,596	148,537823	17.5	2.7

## European Embedded Value by country at 31 December 2007

in €/share

Before dividends



31/12/2006  
 • After dividend  
 • After share issue  
 • 100% E. Vie

31/12/2007

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## Notes

- ▶ EEV (CNP Group share) at 31/12/2007:  
**€ 77.8/share, i.e. € 11,553 million**

Group share € millions	EEV 2007	EEV 2006 (*)	Variation 07/06
<b>NAV</b>	<b>8,713</b>	<b>7,508</b>	<b>+ 16%</b>
In Force	2,840	2,596	+ 9%
<b>Embedded Value</b>	<b>11,553</b>	<b>10,104</b>	<b>+ 14%</b>
- of which France	10,710	9,442	+ 13%
- of which Brazil	547	374	+ 46%
- of which Italy	296	288	+ 3%

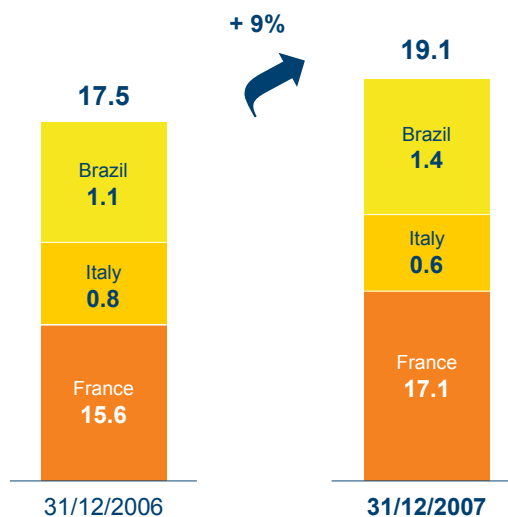
(\*) EEV 2006 after share issue and after dividend, 100% Ecureuil Vie





## In Force by countries at 31 December 2007

in €/share



31/12/2006  
 • After dividend  
 • After share issue  
 • 100% E. Vie

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## Notes

Group share	Group		France		Brazil		Italy	
	€ million	€/share	€ mln	€/share	€ mln	€/share	€ mln	€/share
RFV – Value excl. risk premium	4,917	33.1	4,590	30.9	223	1.5	103	0.7
Time value of Options	- 425	- 2.9	- 425	- 2.9	0	0.0	0	0.0
CMS & RNF	- 1,652	- 11.1	- 1,631	- 11.0	- 12	- 0.1	- 10	- 0.1
<b>VIF – Value In Force</b>	<b>2,840</b>	<b>19.1</b>	<b>2,535</b>	<b>17.1</b>	<b>211</b>	<b>1.4</b>	<b>93</b>	<b>0.6</b>
In Force EEV06 EVIE 100%	2,596	17.5	2,312	15.6	167	1.1	117	0.8

- ▶ **Time value of options up from € 185 million (2006) to € 425 million (2007) linked to increased interest rates and volatility**
- ▶ **In Force France** up by 10%, thanks to 8% growth in outstandings
- ▶ **In Force Brazil** continues to perform well (+ 27% / + 17% at constant exchange rate) carried by new business still on net increase and elimination of reinsurance sales on loan insurance business. Social contributions up from 9% to 15%; submission to parliament in March anticipated.
- ▶ **In Force Italy** lost € 24 million, i.e. 20%, mainly through increase in takeovers. Expected lowering to tax to 31.8% in 2008 should improve In Force by € 10 million.



New Business up by 18%  
(+ 1% pro forma)

**NBV 2007 Group share: € 355 million**

Value of New Business Group share	31/12/2007	31/12/2006 (*) 100% E. Vie	31/12/2006 50% E. Vie	€ / share at 31/12/07	Reminder 31/12/06 reported 50% E. Vie
<b>Group total</b>	<b>355</b>	<b>352</b>	<b>300</b>	<b>2.4</b>	<b>2.2</b>
France	268	278	226	1.8	1.6
Brazil	62	53	53	0.4	0.4
Italy	25	21	21	0.2	0.2

(\*) after share issue

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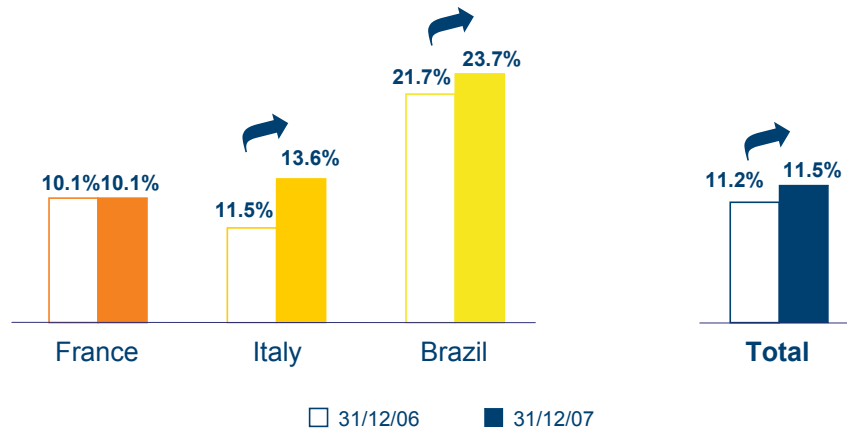
## Notes

- ▶ The 3% fall in NBV pro forma in France proforma (€ 278 million in 2006 to € 268 million in 2007) is due to the 4% fall in APE (margin stable at 10.1%)
- ▶ NBV Brazil + 17%
- ▶ NBV Italy + 17%



## New Business margin by country

NB margin: NB / APE



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## Notes

- Ratio: NBV/present value of new business premiums

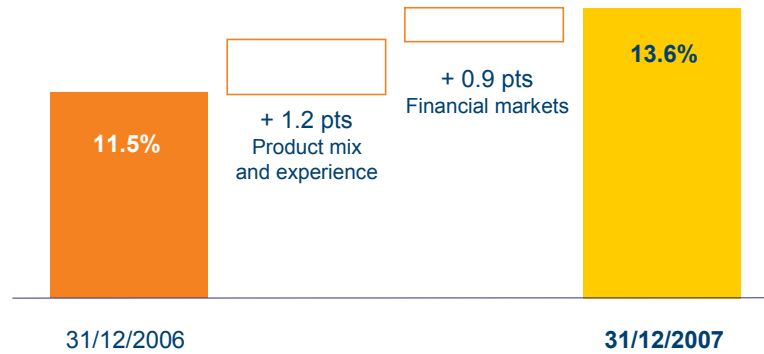
	EEV 2007		EEV 2006	
	Ratio	PVP (in € mln)	Ratio	
Total Group	1.3%	27,943	1.3%	
France	1.1%	25,239	1.1%	
Brazil	6.0%	1,041	5.9%	
Italy	1.5%	1,664	1.3%	



## New Business margin up in Italy

Italy - CNP Vita

Estimated NB margin (NB / APE)



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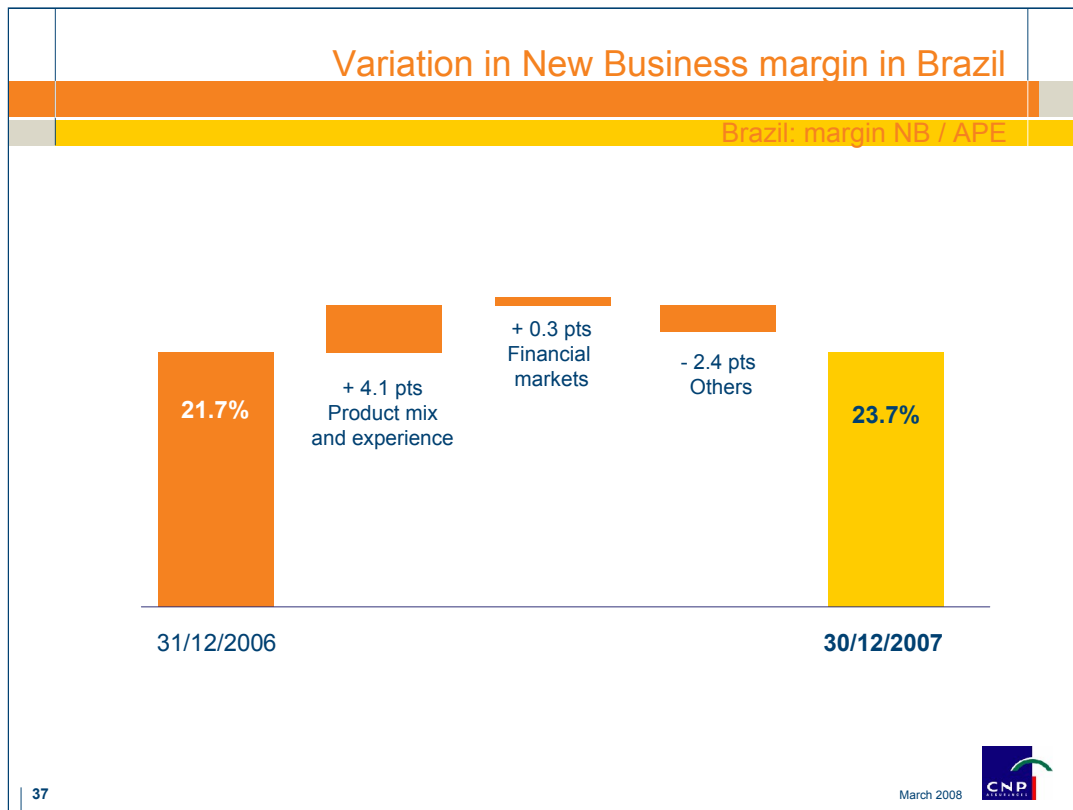
March 2008



### Notes

- ▶ Profitability ratio in Italy up from 11.5% to 13.6% boosted by favourable development of product mix: increase in loan insurance income
- ▶ Effect of product mix and experience: + 1.2 points
  - Product mix: + 4.3 points
  - Experience: - 3.1 points (surrender rates)

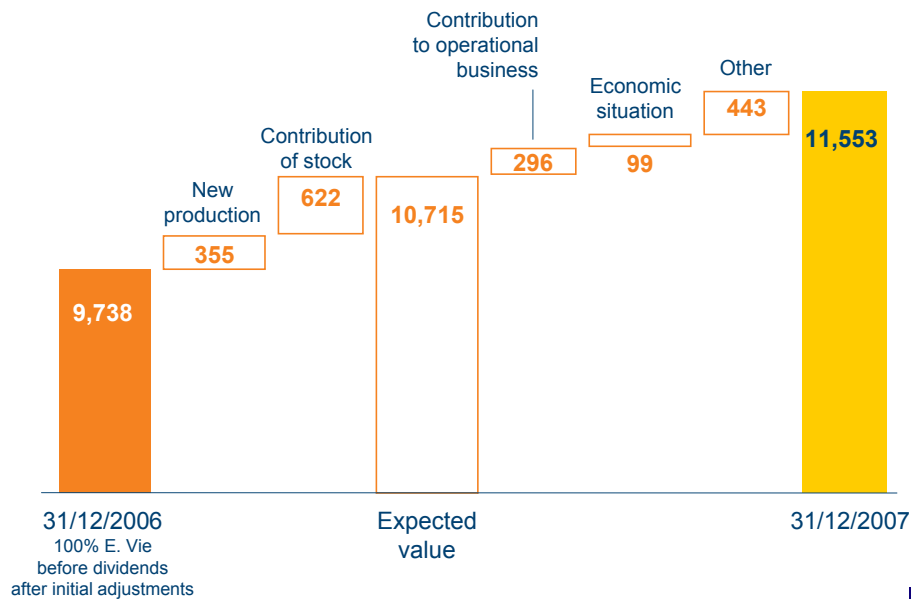




## Notes

- ▶ Effect of product mix and experience: + 4.1 points
  - Product mix: 0
  - Experience: + 4.1 points
- ▶ Other effects on profitability in Brazil: - 2.4 points
  - Effect of taxation: - 2.4 points (expected increase in social contributions)
  - Effect of exchange rate: 0

## Analysis of differences



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## Notes

- ▶ New production: New Business Value 2007
- ▶ Initial adjustments = € 7 million
- ▶ Contribution of contract stock to implicit rates:
  - 4.92% on CNP France calculated on a long rate basis at 31/12/06.  
+ 20 base points of spread and a risk premium per share of 200 base points
  - The implicit rate corresponds to the target discount rate enabling attainment of EEV in a traditional approach
  - Implicit rate of CNP Group: 5.72%
- ▶ Contribution to operational business:
  - Improvement of recurring reported margins compared to 2006
  - Reported expenses lower than expected (€ 10 million)
  - Productivity gains on management costs (€ 100 million)
  - Improvement in loss experiences (€ 44 million)
- ▶ Others:
  - Dividend payment: € 341 million
  - Share issue: € 700 million
  - Exchange rate variation: € 49 million
  - Other non-operational movements: € 35 million



## EEV sensitivity at 31 December 2007

Group share - € millions	EEV	In-Force	ANR	EEV €/share
<b>Central value</b>	<b>11,553</b>	<b>2,840</b>	<b>8,713</b>	<b>77.78</b>
Yield curve + 100bps	- 143	- 28	- 115	- 0.96
Yield curve - 100bps	51	- 64	115	0.34
WACC risk premium + 100bps	- 151	- 151	0	- 1.01
Equity - 10%	- 280	- 72	- 208	- 1,88
Surrenders - 10%	109	109	-	0.73
Costs - 10%	302	302	-	2.03
Loss experience - 5% - Longevity risk	- 60	- 60	-	- 0.41
Loss exp. - 5% - Mortality & disability risk	105	105	-	0.71
Interest rate volatility + 25%	- 140	- 140	-	- 0.94
Share volatility + 25%	- 147	- 147	-	- 0.99

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## Notes



## New Business sensitivity at 31 December 2007

Group share - € millions	NB Group	NB France	NB Brazil	EEV €/share
<b>Central value</b>	<b>355</b>	<b>268</b>	<b>62</b>	<b>2.39</b>
Yield curve + 100bps	15	14	0,4	0.10
Yield curve – 100bps	- 31	- 30	- 0.4	- 0.21
WACC risk premium + 100bps	- 13	- 10	-2	- 0.09
Surrenders - 10%	27	26	1.4	0.18
Costs - 10%	46	41	3.5	0.31
Loss experience - 5% - Longevity risk	- 6	- 6	0	- 0.04
Loss exp. - 5% - Mortality & disability risk	44	39	4	0.29
Interest rate volatility + 25%	- 12	- 12	-	- 0.08
Share volatility + 25%	- 15	- 15	-	- 0.10

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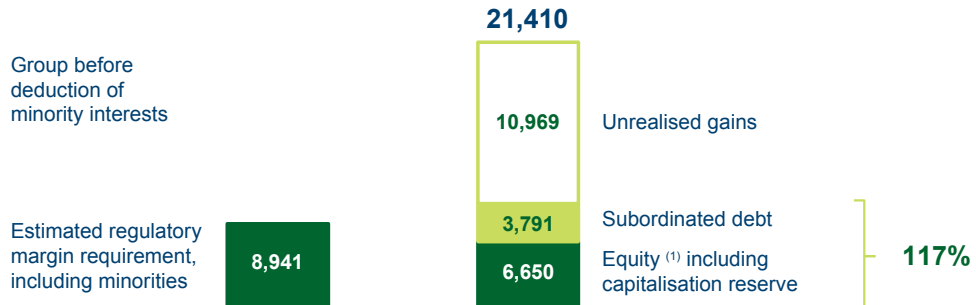
## Notes





## Solvency margin at 31 December 2007

in € million  
French GAAP



- ▶ Regulatory coverage 239% of margin requirement

<sup>(1)</sup> After dividend and deduction of intangible assets

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## Notes

- ▶ Amortisation of subordinated debt reaching maturity:
  - In 2008, CNP Capitalia Vita: € 45 million (amortised over 5 years)
  - In 2009, CNP Assurances: € 403 million (amortised over 5 years)
- ▶ Reminder
  - S&P limits subordinated debt to 25% of TAC (Total Adjusted Capital)  
TAC includes equity and hybrid securities, certain reserves (PPE, deferred gross profit), 50% of In Force, with goodwill deducted
  - At 30/12/07, TAC was estimated at € 26.8 billion as against € 24.4 billion at end December 2006



- Business review and financial highlights
  - Gilles Benoist, Chief Executive Officer
- Financial review
  - Antoine Lissowski, CFO
- **Outlook**
  - Gilles Benoist, Chief Executive Officer



## Notes



## Outlook for France – Life & Capitalisation markets

- ▶ FFSA growth prospects for Life and Capitalisation markets in 2008: 0%
  - Slight fall in individual insurance revenue
  - Net new money: € 48 billion
  - Mathematical reserves: + 6%

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## Notes

- ▶ FFSA estimates for 2008 (February 2008):
  - Basic trend: + 1.7
  - Impact of PEL: - 1.3
  - Liquidity competition: - 2.0
  - Unblocking of participations: + 1.6
  - Impact of CAC 40 / - 1.9
  - Group: + 2.1
  - Total + 0.2





- ▶ 1 January 2008: new breakdown of functions between La Poste and La Banque Postale
  - Sales forces remaining in La Poste network
  - La Banque Postale responsible for sales personnel
  - Objective: to improve integration of La Banque Postale
- ▶ Beginning 2008: competition from bank products and Livret A savings book
- ▶ Renewal of range for well-off clients
- ▶ La Banque Postale Personal Risk:
  - Objective: to continue developing at a strong pace (1.5 million contracts in the portfolio at end 2007)



## Notes

- ▶ Reminder: Basic Fourgous impact 2007:
 

Q1 07	Q2 07	Q3 07	Q4 07
€ 665 m	€ 391 m	€ 495 m	€286 m
- ▶ Unit-linked rate was 20% for Fourgous transfers
  - Average Unit-linked rate for network 13%
  - ➡ Therefore decrease in Fourgous transfers will lower Unit-linked rate
- ▶ Renewal of range for well-off clients





- ▶ **Beginning 2008:**
  - Continued competition from liquidities and bank products and Livret A
  - Continued Caisses d'Épargne merger
- ▶ **Focused on product renewal**
  - Senior range: end May 2008
    - A simple mono-investment "Yoga"
    - With programmed partial buy-backs (regular income with minimum tax)
    - A simple multi-investment "Aikido"
  - Gradual roll-out of "Ecureuil Assistance Vie" dependency contract



## Notes

- ▶ **Current mergers:**
  - 29 Caisses in 2006
  - 21 Caisses in January 2008
  - Objective: 17 Caisses by April 2008 => end of technical calendar: mid-2009
- ▶ **Reminder: Negative base impact from PEL € 400 million in 1<sup>st</sup> Half**
- ▶ **Base impact from Fourgous:**

Q1 07	Q2 07	Q3 07	Q4 07
€ 190 million	€ 143 million	€ 106 million	€ 57 million





- ▶ Three priorities for 2008:
  - Development of market share and improvement of net income
  - Improvement of profitability via new product development
  - Increase in number of clients in portfolio
- ▶ Startup of CRM tool
- ▶ Continued optimisation of portfolio exploitation through improved commercial performance
- ▶ Improved portfolio coverage through recruitment of new advisors (target staffcount for 2008: 339)
- ▶ Marketing of a new original product combining savings and dependency risk cover



## Notes



- Top-of-the-range product range
  - Reflection on individual product range
    - Products
    - Special asset investments
  - Appropriate management instruments and methods (CRM platform, direct orders)
  - Spread of Best Practices from subsidiaries outside France (e.g. Ireland)

## Notes

## Outlook for France: loan insurance

- ▶ Beginning 2008: market stability
  - Negative impact: property transactions down
  - Positive impact: deductibility of loan interest, less tension on interest rates
- ▶ Banking clientele:
  - Agreement with 4 new mutual banks ("banques populaires") in 2008 (co-insurance with Natixis Assurance) being rolled out gradually
- ▶ Development of guarantees on Gaz de France invoices for 2008
- ▶ Extension of ISO 9001 certification
- ▶ Development of CNP Net gateway version:
  - With mutual companies
  - Adaptation to debt production controlled remotely by loan brokers
- ▶ Loan insurance business with developing mutual companies

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March 2008



## Notes

- ▶ Gaz de France: 11 million customers, optional supplementary guarantee, bill offered as guarantee

### Quality

- ▶ ISO 9001 certification
  - 2007: certification of LPS business
  - 2008: objective: to integrate the loan insurance business of mutual companies
- ▶ 20% fewer legal disputes in spite of an 18% increase in claims
- ▶ CNP Net currently undergoing dematerialisation and development
- ▶ Extension of coverage: AERAS agreement (follow-up to Belorgey's agreement): rejection rate 0.2%
- ▶ Possible generalisation of "subscriber expenses" guarantees such as for GDF bills





The company will be called CNP (Unicredit) Vita



Three developments

1. A new perimeter for operational exclusivity in November 2008

- Identical potential from Tuscany to Sicily

2. A new Unicredit product range

1. Operational with CNP Vita from January 2008
2. Gradual disappearance of index-linked assets only charged on entry
3. Replacement by unit-linked products charged on flow and outstandings
4. Development of loan and personal risk insurance range

3. A new commissioning structure

⇒ Balanced agreement:  
Preservation of potential to create value



## Notes

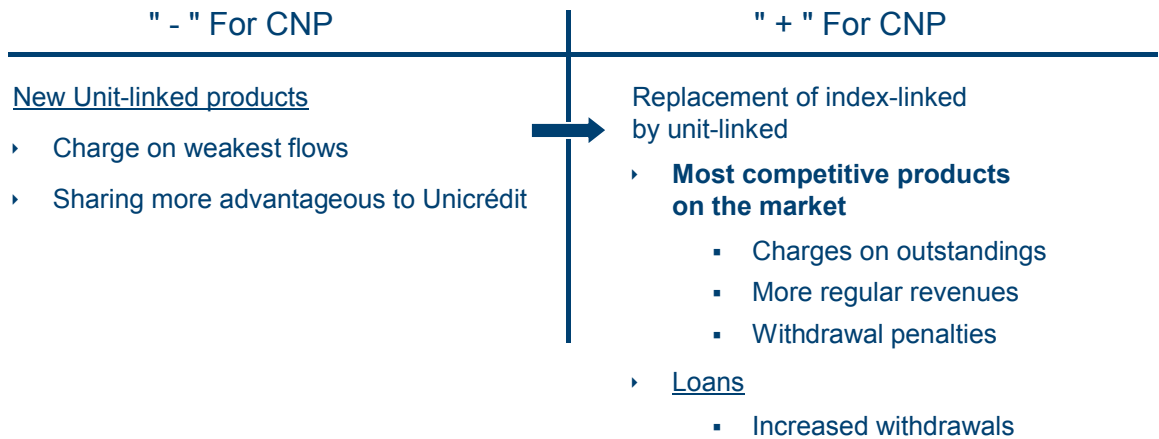
▶ **Unicredit Savings range:**

- Unidiamond (multi-investment single premiums with surrender penalties)
- Uniplan (multi-investment with regular premiums and personal risk guarantees, surrender penalties)
- UniSmart (unit-linked product with guaranteed capital, surrender penalties)

▶ **Calendar of branch changes:**

- Changeover of IT networks up to November 2008
- New operational perimeter from November 2008

▶ **Advantages and Drawbacks:**



⇒ In total, preservation of potential to create value



- ▶ **Analysis:**  
Why are withdrawal rates in Italy higher than in France?
  - No fiscal incentive to encourage contract loyalty
  - High proportion of index-linked assets with automatic release on maturity
  - Unit-Linked assets sold from 2005 not differentiated from finance offers of banks
    - Offer without withdrawal penalty that suffered from bad share market performance in 2006-2007
- ▶ **Objective: to gradually reduce withdrawal rates**
  - Withdrawal rates for the new Unicredit range are expected to be lower
    - No index-linked assets
    - Surrender penalties for unit-linked assets
- ▶ **Index-linked assets will be reaching maturity in the next few years**
  - An opportunity for reinvestment in the new range

## Notes

- ▶ Pensions: outlook still very favourable
  - Solid motors
    - Growth of middle class
    - A priority market segment for bank clients
  - Open market
    - Possibility of increasing managed debt by transferring policies
  - Growing impact of CEF on pensions
    - Integration of pensions in network sales objectives
    - Income from fund management
- ▶ Personal Risk: key market with strong development potential for Caixa Seguros
  - Specific actions:
    - Development of dedicated sales force
    - Indicator with ambitious sales objectives
  - Development of regular premium range

## Notes

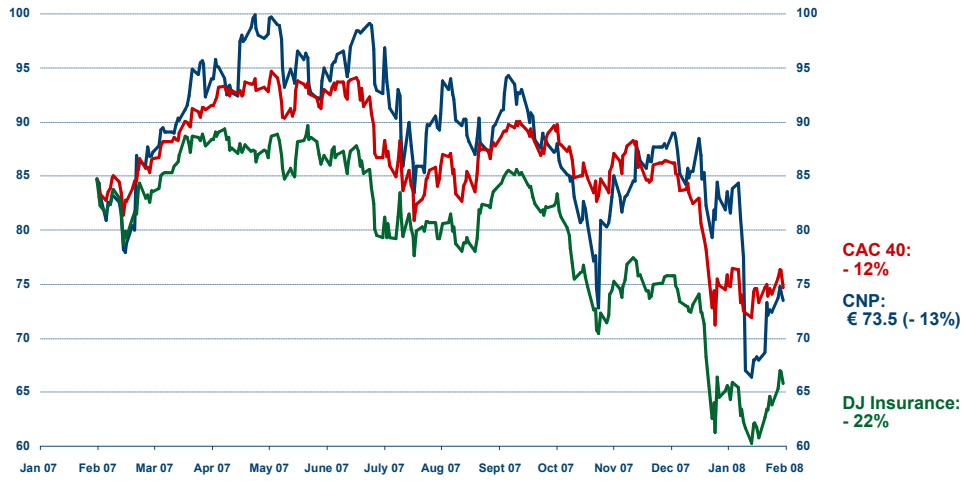
- ▶ **CNP Vida:**
  - Acquired in April 2007: € 113 million in turnover for 2007
- ▶ **First innovative realisation of CNP Vida on the Spanish market: launch of a new dependency product**
  - Favourable demographic context
  - Tax incentives
  - Coverage for general and severe dependency
  - Dependency market still underdeveloped in Spain
    - Several new partners have already shown interest
- ▶ **In 2008, ambition to develop on high-end client segments**



## Notes



## Share price performances



- ▶ CNP Assurances over 5 years: 101% growth (CAC 40: + 74%, insurance sector: + 67% over the same period)

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March 2008



## Notes

- ▶ **CNP Assurances: best stock exchange performance (+6.5%) among the 10 leading insurers in 2007**





2007

# Annual Results

4 March 2008



## Notes

