



Issy-les-Moulineaux, 31 July 2025

FIRST-HALF 2025 RESULTS

Excellent business and earnings performance

Premium income¹ at €21.9bn, up 16% at constant exchange rates

Attributable net profit up 13% at €857m

High SCR coverage ratio, at 242%

CNP Assurances Group financial indicators

- Premium income¹ of €21.9bn (up 16% at constant exchange rates vs first-half 2024)²
- Attributable net profit of €857m (up 13% vs first-half 2024)
- SCR coverage ratio of 242% (up 5 pts vs 31 December 2024)
- **Equity of €21.3bn** (up €0.3bn vs 31 December 2024)
- Economic value³ of €32.0bn (up €1.1bn vs 31 December 2024)

Non-financial indicators4

- CNP Assurances is ranked as the leading French insurer in the Sustainalytics ranking, which places the company among the 9% of the best-rated companies in the insurance sector in terms of ESG on a panel of 3 agencies
- €28.3bn in green investments at 30 June 2025 (including €400m in new investments acquired during the period)
- Carbon footprint of the investment portfolio stable at 45 kgeqCO₂/€k invested
- 16 products for vulnerable populations (+2 vs 31 December 2024)

Maintaining La Banque Postale's positive momentum and developing growth drivers based on the open model, notably through

- Strong growth in wealth savings business through CNP Patrimoine and CNP Assicura
- Faster growth in open model distribution of personal risk and affinity insurance products in Europe.

Marie-Aude Thépaut

Chief Executive Officer of CNP Assurances



"Our sales performance across all the Group's business segments and geographical regions attests to the success of our open multi-partner model. In the first half, Group premium income rose to €21.9bn, led by the momentum of the wealth savings segment, the consolidation of CNP Assurances Protection Sociale and the performance of La Banque Postale network. The sharp rise in attributable net profit to €857m while maintaining an SCR of 242% reflects the relevance of our strategy and supports our growth momentum.

In line with our corporate mission, this year we have pushed back the boundaries of insurance even further to protect as many people as possible. In France, we have therefore lifted the barriers to term creditor insurance for men suffering from prostate or testicular cancer, just as we did for breast cancer sufferers in March 2024.

On the strength of these results and the outstanding work of all our teams, we are looking forward the second half of the year with determination, despite the continuing economic uncertainty. "

¹ Premium income is a non-GAAP indicator.

²Up like-for-like 15% excluding CNP PS, CUV and CIH and currency effects

³ Economic value corresponds to equity plus the net CSM

⁴ Scope: CNP Assurances SA and its subsidiaries.

CNP Assurances Group

Financial performance of the CNP Assurances Group

Premium income rose to **€21.9bn** in first-half 2025 (up 16% at constant exchange rates vs first-half 2024), reflecting the excellent performance of the wealth savings segment, the consolidation of CNP Assurances Protection Sociale in the Personal Risk segment and the performance of the La Banque Postale network.

Net new money returned to positive territory, with a €3.3bn favourable swing to a net inflow of €1.8bn led by the La Banque Postale network and the wealth savings segment.

In France, premium income amounted to €14.6bn, up €2.7bn (23% vs first-half 2024).

Savings and Pensions: new money amounted to €11.6bn, up €2.3bn (25%) thanks to the strong €2.1bn growth in wealth savings inflows generated by CNP Patrimoine and CNP Luxembourg. After a strong year in 2024, La Banque Postale continued to build momentum, keeping pace with the market with new money up €0.2bn or 4%.

At €1.8bn, net new money was restored to positive territory, with an improvement of €2.8bn.

The unit-linked weight at 39.9%, stable in first-half 2025.

Personal Risk/Protection premiums rose by €400m to €2.6bn (up 18% vs first-half 2024), reflecting the consolidation of the new subsidiary CNP Assurances Protection Sociale (€451m positive contribution).

Property and Casualty: premium income was up 6% at €0.4bn vs first-half 2024.

In Europe excluding France, premium income amounted to €4.5bn, an increase of €0.2bn (up 5%) led by strong momentum in the Savings and Pensions segment in Italy.

Savings and Pensions new money amounted to €3.9bn, an increase of €230m (6%) including €138m growth in premium income generated by CNP Assicura

Net new money improved by a further €0.6bn to -€0.2bn from -€0.8bn in first-half 2024, thanks to increased new money inflows and lower surrender rates in Italy.

The unit-linked weighting remained high at 39.3%, up 2.8 pts vs first-half 2024.

Personal Risk/Protection/Property and Casualty premiums were stable vs first-half 2024 at €0.5m. The subsidiary CNP Santander contributed €389m, an increase of 5.7%.

In Latin America, premium income came in at €3.3bn at constant exchange rates, an increase of €0.2bn (6%) We are approaching the second half of the year with determination, despite the continuing economic uncertainty.

Savings and Pensions new money amounted to €2.6bn at constant exchange rates, an increase of €244m vs first-half 2024 (up 10% at constant exchange rates). Business remained buoyant in a market dogged by uncertainty concerning the taxation of pension products.

Net new money was stable in first-half 2025 at €0.2bn.

The unit-linked weight at 98.9% of Savings new money.

Personal Risk/Protection/Property and Casualty premium income contracted by 7% to €649m at constant exchange rates, due to a €41m (11.6%) fall in term creditor insurance business, which was adversely affected by high interest rates.

The insurance service result grew by a strong €228m vs first-half 2024 to €1,464m, reflecting improved Personal Risk/Protection claims experience in France (€38m positive impact), more favourable market effects vs first-half 2024 in all three geographical areas (€82m positive impact) and the consolidation of CNP Assurances Protection Sociale (€52m positive impact).

France was the main contributor, with an insurance service result of €992m (up €185m on first-half 2024).

In **Europe excluding France**, the insurance service result came to €156m (up €16m on first-half 2024).

In Latin America, the insurance service result came to €315m (up €27m on first-half 2024).

Revenue from own-funds portfolios was down €7m at €437m, with the fall in recurring portfolio revenue due to lower short-term interest rates and the unfavourable currency effect in Brazil, partly offset by the €116m gain on the sale of CNP UniCredit Vita.

Attributable net profit for the period was up €99m at €857m, with the sharp €228m rise in the insurance service result partly offset by the €134m increase in income tax expense corresponding to the surtax levied on large corporates in France.

The Group's CSM totalled €16.0bn at 30 June 2025, an increase of €0.9bn (€1.4bn increase excluding CNP Cyprus Insurance Holdings and CNP UniCredit Vita), that was attributable to the increased flow of new money and favourable market effects. The disposal of CNP UniCredit Vita and CNP Cyprus Insurance Holdings reduced the CSM by €461m.

The excellent sales performance had a positive impact on the CSM replenishment rate:

- In France, new business contributed €513m, of which €375m in the Savings segment. Net inflows to existing contracts were higher than forecast, generating a positive experience variance of €79m,
- In Europe excluding France, new business contributed €42m, mainly in the Savings segment,
- In Latin America, new business contributed €206m. The regulatory uncertainty concerning the taxation of pension products adversely affected the flow of new money on existing contracts, resulting in a negative experience variance of €33m.

Market effects in first-half 2025 had a strong positive impact of €1,196m, led by France (€1,149m positive impact) reflecting higher long-term interest rates, narrower government bond spreads and bullish stock markets.

CSM net of non-controlling interests and tax stood at €10.7bn, up €0.8bn.

Equity rose by €278m in the first half, to €21.3bn, after including profit for the period (€857m positive impact), fair value adjustments through OCI (€167m positive impact) and the 2024 dividend paid in first-half 2025 (€791m negative impact).

Economic value (equity + CSM net of non-controlling interests and tax) totalled €32bn.

The SCR coverage ratio rose by 5 pts over the first half to 242%, reflecting the inclusion of profit for the period net of the recommended dividend (2-pt positive impact), changes in market conditions over the period (3-pt positive impact), the redemption of €500m of Tier 2 debt in the second quarter (3-pt negative impact), the change in the policyholders' surplus provision eligible for inclusion in surplus own funds (1-pt negative impact) and the disposal of CNP UniCredit Vita and CNP Cyprus Insurance Holdings (4-pt positive impact).

Surplus own funds increased the SCR coverage ratio by 54 pts at 30 June 2025.

CNP Assurances SA and its

Non-financial performance of CNP Assurances SA and its subsidiaries

As a responsible insurer and responsible investor, CNP Assurances has made a series of commitments to its six stakeholder groups (employees, customers, partners, shareholder and investors, society and the planet) for 2025. Performance in relation to these commitments is monitored using independently-audited quantitative indicators. These commitments are part of our sustainability strategy, which is based on our two core activities as a responsible insurer and a responsible investor.

Of these indicators, 10 are measured every six months:

- **Customers**: make protection solutions available to everyone, regardless of their situation, and be there for our policyholders each time they need us:
 - The **Customer Effort Score**⁵ ranged from **1.7 to 2.1/5** in first-half 2025, depending on the Group entity concerned (vs 1.6 to 2.2/5 in 2024 and an end-2025 target of less than 2/5 for all entities),
 - As of 30 June 2025, the Group had **16 products meeting the insurance needs of vulnerable populations,** compared with 14 at the end of 2024 (End-2025 target: more than 15 products);
- **Employees:** support employee development within an organisation that boasts a wealth of talent and diversity:
 - 40% women on the Executive Committee as of 30 June 2025 (stable vs first-half 2024),
 - **41% of senior managers are women** vs 43% at end-2024 (End-2025 target: 50% for the Executive Committee and 45% for senior managers),
 - Between 2022 and end-2024, CNP Assurances SA and its subsidiaries **gave work-study contracts or internships to 276 young people** from priority neighbourhoods or who had dropped out of school (vs 243 between 2022 and end-2024), in order to promote equal opportunities (End-2025 target: over 200 young people);
- Partners: develop effective and innovative solutions with our partners to drive progress in protection insurance;
- Shareholder and investors: responsibly generate sustainable financial performances:
 - In the first half of 2025, the ESG ratings awarded by a representative panel of three rating agencies (MSCI, Sustainalytics and S&P Global CSA) placed CNP Assurances among the **top 9% of insurance companies** (vs the top 11% at the end of 2024), in line with the 2025 target of being ranked among the top 5% to 10%,
 - The impact investment portfolio rose by €1.8bn at 30 June 2025 (€1.7bn at 31 December 2024), exceeding the end-2025 target of €1bn;
- Society: help to build a more inclusive and sustainable society with a place for everyone:
 - **The proportion of inclusive purchases** declined to **27**% of all purchases in first-half 2025 (vs 31% in second-half 2024);
- The Planet: combat climate change and protect the natural world as a committed player in the environmental transition:
 - Green investment portfolio of €28.3bn at 30 June 2025, down €1bn, up €0.3bn like-for-like. Initial end-2025 target of €30bn and the portfolio at 30 June 2025 reduced by the amount of green investments held by CNP UniCredit Vita at 31 December 2024 (-€1.3bn),

⁵ The Customer Effort Score measures for each customer the effort required to complete a process with CNP Assurances SA and its subsidiaries or its partners, ranging from 1 (very easy) to 5 (very difficult). The term customer means the end customer or the beneficiary of the insurance product. The Customer Effort Score ranges from 1/5 to 5/5.

- The carbon footprint of the investment portfolio was stable in first-half 2025, at 45 kgeqCO²/€k invested (vs. a target of less than 50 kgeqCO²/€k invested in 2029). This was in line with the Group's commitment to align with the Paris Agreement's 1.5°C trajectory.

The other non-financial indicators for CNP Assurances SA and its subsidiaries are monitored updated annually at the end of December of each financial year:

- CNP Assurances' **employee engagement and workplace well-being indicator** stood at **94/100** at 31 December 2024 (vs a 2025 target of over 80),
- **The Net Promoter Score** awarded to CNP Assurances SA and its subsidiaries by their distribution partners was **+63**⁶ at 31 December 2024 (vs a 2025 target of more than +20);
- Annual expenditure on corporate philanthropy projects and initiatives with a societal impact rose to €6m in 2024 (vs a 2025 target of over €3.5m/year),
- The percentage of employees mobilised to participate in initiatives with a societal impact during their working hours rose to **17**% in 2024 (vs a target of more than 20% of employees in 2025),
- The carbon footprint of internal operations was reduced to 2,431 tCO²e compared with 3,873 tCO²e in 2023 and a 2030 target of less than 3,387 tCO²e. Lastly, during 2024, the biodiversity of CNP Assurances' forest estate was measured at 92% and a 2025 target of 100%).

Non-financial ratings of CNP Assurances SA and its subsidiaries

CNP Assurances is ranked among the 9% of companies with the highest insurance sector ratings7:

MSCI Ranked joint 6th out of 78 life and health insurers with the highest-rating in the ranking

(Rating: (Rating: AAA / worldwide / 2024 / from CCC to AAA)

S&P Global CSA 37th out of 240 insurers

(Rating: **56/100** / worldwide / 2025 / from 0 to 100)

Sustainalytics 8th global insurer

(Rating: 12.3 Low risk / worldwide / 2025 / highest possible score: 0)

⁷ Average of the ratings by three agencies MSCI, S&P Global CSA and Sustainalytics. / Ranking as at 30 June 2025, rating dates: MSCI 13 December 2024 – Sustainalytics 27 February 2025 – S&P 23 January 2025

⁶ Possible NPS scores range from -100 to +100.

Financial performance of CNP Assurances SA and its subsidiaries

CNP Assurances SA and its subsidiaries' **premium income** amounted to €20.9bn in 2025 (see detailed tables at the end of this press release).

The insurance service result rose by 9.6% vs first-half 2024 to €1.5bn.

Revenue from own-funds portfolios amounted to €453m, an increase of €3m vs first-half 2024.

Operating expenses came to €0.6bn (up 4% vs first-half 2024).

The normalised cost-income ratio stood at 34% (up 0.7pt vs first-half 2024), reflecting ratios of 37% in France, 43% in Europe excluding France and 22% in Latin America.

EBIT amounted to €1.5bn, with the €127m increase vs first-half 2024 attributable to higher revenue from own-funds portfolios.

Attributable net profit under IFRS 17 came in at €861m (up 10% vs first-half 202), with France contributing €699m, Europe excluding France €50m and Latin America €112m.

The CSM totalled €17.3bn at 30 June 2025, up €0.9bn.

IFRS 17 equity stood at €18.1bn (up €0.6bn from 31 December 2024).

The SCR coverage ratio rose by 5 pts over the first half to 236%, reflecting the inclusion of profit for the period net of the recommended dividend (2-pt positive impact), changes in market conditions over the period (3-pt positive impact), the redemption of €500m of Tier 2 debt in the second quarter (3-pt negative impact), the change in the policyholders' surplus provision eligible for inclusion in surplus own funds (1-pt negative impact) and the disposal of CNP UniCredit Vita and CNP Cyprus Insurance Holdings (4-pt positive impact).

As in 2024, an interim dividend of €404m will be paid by CNP Assurances SA to CNP Assurances Holding.

Financial ratings of CNP Assurances SA and its subsidiaries

	Financial strength rating	Tier 2 and Tier 3 subordinated Restricted Tier 1 subordinated Tier 1 subor		
	rating	notes ratings	notes rating	
S&P Global Ratings	A	BBB÷	BBB	
	Stable outlook June 2024	DDD.	555	
Fitch Ratings	A+	BBB+/A-	BBB	
	Negative outlook March 2025	555 7 A	555	
Moody's	A1	A3	Baa2	
Moody's	Stable outlook June 2025	AS	DadZ	

This press release presents preliminary, unaudited information, which is subject to completion and adjustment.

Within the Group, the scope of consolidation for CNP Assurances SA and its subsidiaries changed in 2025 as a result of:

- the disposal of CNP Cyprus Insurance Holdings on 16 April 2025,
- the sale of CNP UniCredit Vita to UniCredit following the exercise of its call option on 20 June 2025.

The information in this press release is based on two measurement models for CNP Assurances SA and its subsidiaries:

- for inclusion in the CNP Assurances Holding consolidated financial statements, leading to attributable net profit of €857m (including €786m for CNP Assurances SA and its subsidiaries),
- for the preparation of consolidated financial statements at the level of CNP Assurances SA and its subsidiaries, leading to attributable net profit of €861m.

IFRS 17 income statements CNP Assurances Group⁸

First-half 2025 (€m)	CNP Assurances Group
Insurance service result	1,464
o/w France	992
o/w Europe excluding France	156
o/w Latin America	315
Other insurance revenue	27
Revenue from own-funds portfolios	437
Total revenue	1,928
Finance costs	(88)
Administrative costs	(280)
Acquisition-related items	(88)
IFRS 17 EBIT	1,472
Share of profit of equity-accounted companies	9
Income tax expense	(481)
Non-controlling interests	(130)
Profit (loss) from discontinued operations, after tax	(13)
Reported IFRS 17 attributable net profit	857

CNP Assurances SA and its subsidiaries

First-half 2025 (€m)	CNP Assurances SA and its subsidiaries
Insurance service result	1,472
o/w France	922
o/w Europe excluding France	156
o/w Latin America	394
Other insurance revenue	(12)
Revenue from own-funds portfolios	453
Total revenue	1,913
Finance costs	(114)
Administrative costs	(208)
Acquisition-related items	-73
IFRS 17 EBIT	1,518
Share of profit of equity-accounted companies	9
Income tax expense	(510)
Non-controlling interests	(143)
Profit (loss) from discontinued operations, after tax	(13)
Reported IFRS 17 attributable net profit	861

⁸ CNP Assurances Group, a wholly owned subsidiary of La Banque Postale. includes: CNP Assurances SA and its subsidiaries + 3 subsidiaries in France, in health, personal risk and property & casualty insurance + CNP Assurances Protection Sociale.

Financial appendices

Premium income by country

CNP Assurances Group

(€m)	H1 2025	H1 2024 ⁹	% change (reported)	% change at constant exchange rates
France	13,572	11,304	+20.1	+20.1
Brazil	2,824	3,049	-7.4	+6.0
Italy	4,024	3,759	+7.1	+7.1
Germany	256	241	+6.4	+6.4
Cyprus	64	120	-46.9	-46.9
Spain	35	34	+2.4	+2.4
Rest of Europe	12	11	+4.7	+4.7
Poland	32	32	+0.6	+0.6
Austria	15	14	+9.5	+9.5
Norway	9	8	+7.6	+7.6
Denmark	7	7	+7.1	+7.1
Argentina	13	8	+77.6	+131.2
Total International	7,293	7,283	+0.1	+5.8
Total CNP Assurances SA and its subsidiaries	20,865	18,586	+12.3	+14.5
CNP Assurances de Biens et de Personnes	564	571	-1.2	-1.2
CNP Protection Sociale	451			
Total CNP Assurances Group	21,879	19,157	+14.2	+16.4

⁹ Reclassified branches in France

Premium income by segment

CNP Assurances Group

(€m)	H1 2025	H1 2024 ¹⁰	% change (reported)	% change at constant exchange rates
Savings ¹¹	15,022	12,541	+19.8	+19.8
Pensions	2,782	2,830	-1.7	+9.9
Term Creditor Insurance ¹¹	1,740	1,857	-6.3	-4.1
Personal Risk ¹¹	1,229	1,091	+12.6	+15.2
Health Insurance	548	287	+90.7	+90.9
Property & Casualty insurance ¹¹	558	551	+1.3	+4.0
Total CNP Assurances Group	21,879	19,157	+14.2	+16.4

CNP Assurances and its subsidiaries

(€m)	H1 2025	H1 2024 ¹⁰	% change (reported)	% change at constant exchange rates
Savings ¹¹	15,022	12,541	+19.8	+19.8
Pensions	2,782	2,830	-1.7	+9.9
Term Creditor Insurance ¹¹	1,702	1,819	-6.5	-4.3
Personal Risk ¹¹	973	953	+2.1	+5.1
Health Insurance	171	212	-19.3	-19.1
Property & Casualty insurance ¹¹	215	231	-6.9	-0.5
Total CNP Assurances SA and its subsidiaries	20,865	18,586	+12.3	+14.5

CNP Assurances de Biens et de Personnes

(€m)	H1 2025	H1 2024 ¹⁰	% change
Savings	0	0	
Pensions	0	0	
Term Creditor Insurance	39	37	+3.8
Personal Risk Insurance	127	138	-8.0
Health Insurance	55	75	-27.0
Property & Casualty	343	320	+7.2
Total CNP Assurances de Biens et de Personnes	564	571	-1.2

¹⁰ Reclassified branches in France

¹¹ Pro forma

CNP Assurances Protection Sociale

(€m)	H1 2025	H1 2024 ¹²	% change
Savings	0	0	0
Pensions	0	0	0
Term Creditor Insurance	0	0	0
Personal Risk Insurance	129	0	0
Health Insurance	322	0	0
Property & Casualty	0	0	0
Total CNP Assurances Protection Sociale	451	0	0

Premium income by country and by segment

CNP Assurances Group

(€m)	Savings	Pensions	Term Creditor Insurance	Personal Risk Insurance	Health Insurance	Property & Casualty insurance	Total
France ¹³	11,095	531	1,123	641	158	24	13,572
Brazil	20	2,246	274	180	3	100	2,824
Italy ¹⁴	3,870	5	71	74	-	4	4,024
Germany	-	-	163	46	-	48	256
Cyprus	31	-	0.06	5	9	18	64
Spain	-	-	22	6	-	7	35
Rest of Europe	-	-	8	2.2	-	2	12
Poland	-	-	20	6	-	6	32
Austria	-	-	10	2.7	-	3	15
Norway	-	-	6	1.6	-	2	9
Denmark	-	-	5	1.3	-	1	7
Argentina	6	-	0	7	-	0	13
Total International	3,927	2,251	579	332	13	191	7,293
Total CNP Assurances SA and its subsidiaries	15,022	2,782	1,702	973	171	215	20,865
CNP ABP	-	-	39	127	55	343	564
CNP Protection Sociale			-	129	322	-	451
Total CNP Assurances Group	15,022	2,782	1,740	1,229	548	558	21,879

¹² Created on 31.12.2024

¹³ Including branches

¹⁴ Pro forma

CNP Assurances Group

Premium income by geographical region and by partner/subsidiary

(€m)	H1 2025	H1 2024 ¹⁵	% change
La Banque Postale	5,861	5,638	+4.0
ВРСЕ	2,391	2,515	-4.9
CNP Patrimoine & CNP Luxembourg	3,647	1,520	+140.0
Social protection partners (France)	1,144	1,120	+2.1
Financial institutions (France)	275	305	-10.0
Amétis	180	127	+41.0
Other France ¹⁶	74	78	-5.5
Total France	13,572	11,304	+20.1
Caixa Seguradora (Brazil)	2,824	3,049	-7.4
CNP Vita Assicura ¹⁷ (Italy)	2,050	1,912	7.2
CNP UniCredit Vita (Italy)	1,952	1,826	+6.9
CNP Santander Insurance (Ireland)	389	368	+5.7
CNP Cyprus Insurance Holdings (Cyprus)	64	120	-46.9
CNP Assurances Compañía de Seguros (Argentina)	13	8	+77.6
Total International	7,293	7,283	+0.1
Total CNP Assurances SA and its subsidiaries	20,865	18,586	+12.3
CNP Assurances de Biens et de Personnes	564	571	-1.2
CNP Protection Sociale	451	0	0
CNP Assurances Group	21,879	19,157	+14.2

The glossary is available on the cnp.fr website, in the Investors section: https://www.cnp.fr/en/the-cnp-assurances-group/investors/results/results-and-financial-data/2025-results

The IFRS 17 financial statements of CNP Assurances for first-half 2025 were reviewed by the Board of Directors at its meeting on 30 July 2025. subject to the finalisation of audit procedures by CNP Assurances' Statutory Auditors.

This press release includes a certain number of alternative performance measures (APMs). These APMs and their calculation method are presented in the Investors section of the CNP Assurances website at

https://www.cnp.fr/en/the-cnp-assurances-group/investors/results/results-and-financial-data/2025-results

¹⁵ Reclassified branches in France

¹⁶ Including branches

¹⁷ Pro forma

Investor Calendar:

- 2025 results: end-February 2026

This press release, along with all of CNP Assurances' regulated information published in accordance with Article L.451-1-2 of the French Monetary and Financial Code and Articles 222-1 et seq. of the Autorité des Marchés Financiers' General Regulations, is available on the Group's investor information website at www.cnp.fr/en/investor-analyst.

About CNP Assurances

The CNP Assurances group is an insurer of both people and property with more than 8,300 employees. It reported net profit of €1,582m in 2024. A subsidiary of La Banque Postale, the Group is France's second largest provider of home-buyer term creditor insurance and life insurance. It is the 5th largest insurer in Europe and the 3rd largest in Brazil. With offers distributed in 17 countries by a range of partners, it provides personal risk and protection insurance cover to over 36 million people and 13 million under its savings and pensions contracts. As a responsible insurer and investor (with €415bn invested across all sectors of the economy), CNP Assurances is helping to build an inclusive and sustainable society, protecting and facilitating people's lives, whatever course they may take.

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