

## Marie-Aude Thépaut

Marie-Aude Thépaut, 40, is a certified actuary and holds a Master's degree in mathematics (with a specialist option in actuarial methods) from the Euro-Institute of Actuarial Science (University of Bretagne Occidentale, 2006).

She joined CNP Assurances in 2006 as an actuary, before being appointed head of an actuarial department within the Technical Division in 2011. In 2014, she became head of the Insurance Risk Department within the Risk Management Division, before becoming head of the Subsidiary Supervision and Coordination Department in 2020.

In 2021, she was appointed Head of Performance Management in the Finance Division before taking over as head of the new Europe BU (excluding France) on 1 June 2022 and becoming a member of the Executive Committee. In so doing, she contributed to the international development of CNP Assurances by unifying and coordinating the European subsidiaries and branches (4 subsidiaries and 2 branches), negotiating strategic partnerships and developing the open model in Europe.

She was appointed as Chief Executive Officer of CNP Assurances by the Board of Directors at its meeting of 11 January 2024.