Investor Presentation
Based on 2023 results IFRS 17
Disclaimer

Some of the statements contained in this document may be forward-looking statements referring to projections, future events, trends or objectives that, by their very nature, involve inherent risks and uncertainties that may cause actual results to differ materially from those currently anticipated in such statements. These risks and uncertainties may concern factors such as changes in general economic conditions and financial market performance, legal or regulatory decisions or changes, changes in the frequency and amount of insured claims, changes in interest rates and foreign exchange rates, changes in the policies of central banks or governments, legal proceedings, the effects of acquisitions and divestments, and general factors affecting competition. Further information regarding factors which may cause results to differ materially from those projected in forward-looking statements is included in CNP Assurances’ filings with the Autorité des Marchés Financiers – AMF.
CNP Assurances does not undertake to update any forward-looking statements presented herein to take into account any new information, future events or other factors.

Certain prior-period information may be reclassified on a basis consistent with current year data. The sum of the amounts presented in this document may not correspond exactly to the total indicated in the tables and the text. Percentages and percentage changes are calculated based on unrounded figures and there may be certain minor differences between the amounts and percentages due to rounding. CNP Assurances’ final solvency indicators are submitted post-publication to the insurance supervisor and may differ from the explicit and implicit estimates contained in this document.

This document may contain alternative performance measures (such as EBIT) that are considered useful by CNP Assurances but are not recognised in the IFRSs adopted for use in the European Union. These measures should be treated as additional information and not as substitutes for the balance sheet and income statement prepared in accordance with IFRS. They may not be comparable with those published by other companies, as their definition may vary from one company to another.

The financial information presented in this document complies with IFRS 9 and IFRS 17, unless otherwise stated.

Note

The CNP Assurances Group’s scope of consolidation comprises:
- CNP Assurances SA and its subsidiaries
- CNP Assurances de Biens et de Personnes\(^1\) bringing together CNP Assurances IARD, CNP Assurances Conseil & Courtage, CNP Assurances Prévoyance and CNP Assurances Santé Individuelle

Two measurement models are applied to CNP Assurances SA and its subsidiaries:
- for inclusion in the CNP Assurances Holding consolidated financial statements, leading to attributable net profit of €1,550m (€1,425m for CNP Assurances SA and its subsidiaries and €125m for CNP Assurances de Biens et de Personnes)
- for the preparation of consolidated financial statements at the level of CNP Assurances SA and its subsidiaries, leading to attributable net profit of €1,717m.

The difference is explained by the use of different methods at the IFRS 17 transition date (1\(^{st}\) January 2022). For the preparation of the CNP Assurances Holding transition balance sheet, the Fair Value Approach (FVA) was applicable, based on the price determined for the Mandarine transaction, while the transition balance sheet for CNP Assurances SA and its subsidiaries was prepared using the Modified Retrospective Approach (MRA) or the Fair Value Approach (FVA) depending on the companies concerned, in accordance with IFRS 17 methodology.

In all financial communications, CNP Assurances SA refers to CNP Assurances SA and its subsidiaries.
Overview
A full service insurer covering both the life and non-life segments
6th world’s best insurance companies

CNP Assurances Group

Established on two continents with 6,966 employees, CNP Assurances group manages around €410bn for 36 millions personal risk/protection/P&C, 14 millions savings and pensions and 2.9 millions CNP ABP policyholders.

CNP Assurances SA and its subsidiaries

<table>
<thead>
<tr>
<th>International</th>
</tr>
</thead>
<tbody>
<tr>
<td>CNP Seguros Holding Brasil</td>
</tr>
<tr>
<td>Caixa Vida e Previdência</td>
</tr>
<tr>
<td>Caixa Consórcios</td>
</tr>
<tr>
<td>CNP Seguradora1</td>
</tr>
<tr>
<td>CNP Assurances Companhia de Seguros</td>
</tr>
<tr>
<td>CNP Vita Assicura2</td>
</tr>
<tr>
<td>CNP UniCredit Vita</td>
</tr>
<tr>
<td>CNP Cyprus Insurance Holdings</td>
</tr>
<tr>
<td>CNP Santander Insurance</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>France</th>
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</thead>
<tbody>
<tr>
<td>CNP Caution</td>
</tr>
<tr>
<td>Assuriance</td>
</tr>
<tr>
<td>CNP Retraite</td>
</tr>
<tr>
<td>Aril CNP Assurances</td>
</tr>
<tr>
<td>CNP Luxembourg</td>
</tr>
</tbody>
</table>

CNP Assurances SA and its subsidiaries is the sole issuer of listed debt (€8.6bn)

1/ CNP Seguradora is the common brand used by the companies operating under the names Holding Saude, Previsul, Odonto, CNP Capitalização and CNP Consórcio
2/ CNP Vita Assicura and CNP Vita Assicurazione have been merged since 31 December 2023
3/ Statista evaluated companies based on three primary dimensions: employee satisfaction, revenue growth, and sustainability (ESG)/TIME Magazine September 2023
A strong ownership structure

CNP Assurances SA and subsidiaries is wholly owned by CNP Assurances Holding, 100% owned by Le groupe La Banque Postale forming together the major publicly owned financial group.

La Banque Postale is wholly owned by Le Groupe La Poste.

66% of Le Groupe La Poste is owned by Groupe Caisse des Dépôts and 34% by the French State.

La Banque Postale is the 11th largest bancassurer in the euro zone.

Credit ratings are as follows for the French State and Caisse des Dépôts: Fitch AA-; Moody’s AA2; S&P AA 2 / La Poste Groupe: Fitch A+; S&P A+ / La Banque Postale: Fitch A; Moody’s A2; S&P A+ 1/ CNP Assurance Santé Individuelle is 51% owned 2/ New Bloomberg classification of CNP Assurances SA as a state-owned company whose debt is not guaranteed by the State 3/ Based on total assets on 31 December 2022 (panel of 20 European banks)
CNP Assurances group, an international multi-partner group
FY 2023 data

Leadership Position

# 1 in France for term creditor insurance

# 3 in Brazil for insurance

# 5 in Europe for insurance

Financial Strength

253% Group SCR coverage ratio
(250% for CNP Assurances SA and subsidiaries)

Reaffirmed strength credit ratings
A+/A1/A+ assigned by Fitch/Moody’s/S&P
(Moody’s/Fitch: stable outlooks; S&P negative outlook)

Corporate Social Responsibility

A CSR strategy aligned with the United Nations Sustainable Development Goals

A responsible investor committed to helping meet the maximum +1.5°C climate objective in alignment with Paris Agreement commitments

Upgraded NZAOA target and definition of a decarbonisation trajectory validated by the SBTi

Strong Financial Performance

Premium income €36bn

Profit of €1,550m, with an increase in all geographies

Economic value €33.6bn (up €2.6bn)

Solid Growth Prospects

Activating additional growth drivers in Europe and Latin America

Growth potential through the sale of multiple products to La Banque Postale policyholders

1/ Argus de l’assurance Sept 2023; (SUSEP 2023); Bloomberg 2023)
2/ standard formula without transitional measures 2/ scope: CNP Assurances SA and subsidiaries
In international markets, development of a two-pronged model in each geography
Five exclusive strategic partnerships and over 340 open model partnerships

Exclusive distribution agreements with:
- Caixa Econômica Federal (CEF)
- Credit Coop (Argentina)
- Banco Provincia (Argentina)

Open model distribution subsidiaries:
- CNP Seguradora (Brazil)
- CNP Seguros (Argentina)

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Exclusive distribution agreements with:
- Unicredit (Italy)
- Santander (Europe)

Open model distribution subsidiaries:
- CNP Vita Assicura (Italy)
- CNP Cyprus Insurance Holdings (Cyprus)

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Europe excl. France

5th largest European insurer

Exclusive distribution agreements with:
- La Banque Postale Groupe BPCE

Open model distribution subsidiaries:
- CNP Assurances SA
- CNP Caution
- Arial CNP Assurances
- CNP Retraite

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Latin America

3rd largest insurer in Brazil

Exclusive distribution agreements with:
- Caixa Econômica Federal (CEF)

Open model distribution subsidiaries:
- CNP Seguradora (Brazil)
- CNP Seguros (Argentina)

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France

1th for term creditor insurance

Exclusive distribution agreements with:
- La Banque Postale Groupe BPCE

Open model distribution subsidiaries:
- CNP Assurances SA
- CNP Caution
- Arial CNP Assurances
- CNP Retraite

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2nd for life insurance

1/ Bloomberg data, December 2023, size ranking based on technical provisions for companies operating in 16 countries (other than France): Austria, Belgium, Cyprus, Denmark, Finland, Germany, Greece, Ireland, Italy, Luxembourg, Netherlands, Norway, Poland, Portugal, Spain, Sweden 2/ Top 10 term creditor insurance providers by premium income (including inward reinsurance), Argus de l’assurance, September 2023 3/ Key French insurance market data in 2022, France Assureurs, September 2023 4/ 2023 data published by Brazil’s insurance supervisor, SUSEP
Diversified new money flows by geography and segment

**Premium income by geography**

<table>
<thead>
<tr>
<th>Region</th>
<th>Premium Income (€m)</th>
<th>% of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Latin America</td>
<td>6,530 (18%)</td>
<td></td>
</tr>
<tr>
<td>Europe excl. France</td>
<td>22,539 (63%)</td>
<td></td>
</tr>
</tbody>
</table>

**France**

- 6,567 (18%)

- Down 4% LfL

- +7% vs FY 2022

**Europe excl. France**

- 6,530 (18%)

- Down 4% LfL

- -13% vs FY 2022

- -25% vs FY 2022

**Premium income by segment**

<table>
<thead>
<tr>
<th>Segment</th>
<th>Premium Income (€m)</th>
<th>% of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personal Risk/Protection</td>
<td>14,181 (40%)</td>
<td></td>
</tr>
<tr>
<td>Traditional Savings/Pensions</td>
<td>13,687 (38%)</td>
<td></td>
</tr>
<tr>
<td>Property &amp; Casualty</td>
<td>982 (3%)</td>
<td></td>
</tr>
</tbody>
</table>

- Down 4% LfL

- +10% vs FY 2022

- -6% vs FY 2022

- -1% vs FY 2022

- +10% vs FY 2022

- Unit-linked weighting: 50% of savings new money (all regions combined)

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1/ Premium income is a non-GAAP indicator
2/ The Property & Casualty segment (fire, accident and miscellaneous risks) includes the non-life activities of CNP Assurances IARD and the Brazilian and Cypriot entities
**Products overview**

31.12.2023

**€6.5bn GWP**
- 78% Savings & pensions with 98% in UL
- 18% Personal risk & protection
- 4% P&C

**Latin America**

**€6.5bn GWP**
- 78% Savings & pensions with 98% in UL
- 18% Personal risk & protection
- 4% P&C

**Santander located in 12 countries**
- No. 1 in Europe for consumer credit, especially consumer car credit

**€22.6bn GWP**
- 47% Traditional savings & pensions
- 29% Unit Linked savings & pensions
- 20% Personal risk & protection
- 3% P&C

**France**

- €22.6bn GWP
- 47% Traditional savings & pensions
- 29% Unit Linked savings & pensions
- 20% Personal risk & protection
- 3% P&C

- Santander located in 12 countries
- No. 1 in Europe for consumer credit, especially consumer car credit

**Europe excl. France**

- €6.5bn GWP
- 51% Traditional savings & pensions
- 31% Unit Linked savings & pensions
- 16% Personal risk & protection
- 1% P&C

**CNP Luxembourg**
- 100% wealth savings

- CNP UniCredit Vita
  - 94% Savings & pensions
  - 6% Personal risk & protection

- CNP Vita Assicura
  - 97% Savings & pensions
  - 3% Personal risk & protection

**CNP CYPRUS INSURANCE HOLDINGS**
- Full range of products in life and non-life insurance

1/ Traditional: guarantee of capital at any time. Unit-Linked: no guarantee of capital.
A reaffirmed development strategy

**Develop growth and diversification levers**

- By harnessing the power of our partnership with *La Banque Postale*
- By growing the premium savings and social protection segments
- By activating additional growth drivers in Europe and Latin America

**Strengthen our fundamentals**

- By adapting the individual savings/pensions model in response to changes in the interest rate environment and sustainability issues
- By consolidating our positions in term creditor insurance and optimising our industrial model
- By strengthening our partnership with *Caixa Econômica Federal*

**Transform our model**

- By strengthening our unique qualities, as defined by our corporate mission
- By pushing back the boundaries of insurability
- By developing our very high value-added model, in order to play an essential role in our partners’ value chain
Key figures
Key financial indicators

A diversified, resilient model

<table>
<thead>
<tr>
<th>Premium Income¹</th>
<th>FY 2022</th>
<th>FY 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>€37.3bn</td>
<td>€35.6bn</td>
</tr>
</tbody>
</table>

Down 4% vs FY 2022

Robust results

<table>
<thead>
<tr>
<th>Insurance service result</th>
<th>FY 2022</th>
<th>FY 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Up 24% vs FY 2022</td>
<td>€2,523m</td>
<td>€3,118m</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Revenue from ownfunds portfolios</th>
<th>FY 2022</th>
<th>FY 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Up €736m vs FY 2022</td>
<td>(437)m</td>
<td>€299m</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Attributable net profit</th>
<th>FY 2022</th>
<th>FY 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Up 65% vs FY 2022</td>
<td>€942m</td>
<td>€1,550m</td>
</tr>
</tbody>
</table>

A solid balance sheet

<table>
<thead>
<tr>
<th>CSM</th>
<th>FY 2022</th>
<th>FY 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Up €2bn vs FY 2022</td>
<td>€14.9bn</td>
<td>€16.9bn</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Equity</th>
<th>FY 2022</th>
<th>FY 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Up €1.4bn vs FY 2022</td>
<td>€20.9bn</td>
<td>€22.3bn</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Economic value</th>
<th>FY 2022</th>
<th>FY 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Up €2.6bn vs FY 2022</td>
<td>€31.0bn</td>
<td>€33.6bn</td>
</tr>
</tbody>
</table>

Sharply higher SCR coverage

<table>
<thead>
<tr>
<th>SCR coverage ratio</th>
<th>FY 2022</th>
<th>FY 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Up 21 pts vs FY 2022²</td>
<td>232%</td>
<td>253%</td>
</tr>
</tbody>
</table>

Economic value

<table>
<thead>
<tr>
<th>FY 2022</th>
<th>FY 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>€31.0bn</td>
<td>€33.6bn</td>
</tr>
</tbody>
</table>

1/Premium income is a non-GAAP indicator 2/pro forma at 31 December 2022 Ratio published in Q4 2022 • integration of LBPA
Key non-financial indicators

Decisive action in favour of the environment...

- **Green investments** (€bn)
  - Up 7.4% vs 2022
  - FY 2023: €27.2bn

- **Carbon footprint of our investment portfolio** (in kgCO2e/€k invested)
  - Down 14.5% vs 2022
  - FY 2022: 55 kgCO2e/€k
  - FY 2023: 47 kgCO2e/€k

... and all our stakeholders

- **Gender Equality Index**
  - 100%

- **Percentage of women on the Executive Committee**
  - 58%
  - Up 8 pts

- **Customer Effort Score**
  - 2.3/5
  - Slightly lower in France, scope widened to international

- **Inclusive purchases as a % of total purchases** (micro-enterprises, SMEs, social economy etc.)
  - 28%
  - Stable

- **Among the top 11% of insurance companies with the highest ESG ratings**
  - 11%
  - Up 1 pt vs FY 2022

These indicators concern CNP Assurances SA and its subsidiaries, except for the investment portfolio carbon footprint, forestry asset biodiversity indicator, impact investment portfolio and percentage of inclusive purchases, for which the reporting scope corresponds to CNP Assurances SA and its subsidiaries in France. 1/ Directly-held equities, corporate bonds and infrastructure assets. 2/ Monthly average percentage, figure for the representation of women in management bodies as defined in the Rixain law. 3/ ESG rating for CNP Assurances SA and its subsidiaries, following the delisting of CNP Assurances shares. For this reason, CNP Assurances’ relative positioning in the insurance sector is now calculated as an average of the ratings provided by three agencies (MSCI, Sustainalytics and S&P Global CSA) vs five agencies previously. In the interests of consistency, the historical indicator has been recalculated using these three agencies’ ratings.
Non-financial performance
Our ambition: To be the most useful insurer for all our stakeholders

“As a responsible insurer and investor, driven by the community values of our Group, we work with our partners to create an inclusive and sustainable society, providing solutions to as many people as possible to protect and support them on their chosen paths.”

1 strong commitment to each of our 6 stakeholder groups

16 key performance indicators published semi-annually and audit
Customers
Make protection solutions available to everyone, regardless of their situation, and be there for our policyholders when they need us

Supporting the customer at all times

Customer Effort Score\(^1\)
(CNP Assurances SA and subsidiaries, between 1 (very easy) and 5 (very difficult))

<table>
<thead>
<tr>
<th>Year</th>
<th>Score 1-5</th>
<th>Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>2023</td>
<td>≥ 2.3/5(^1)</td>
<td>&lt;2(^2)</td>
</tr>
<tr>
<td>2025 target</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Insuring as many people as possible, whatever their situation

Number of products improving access to insurance for vulnerable populations\(^3\)
(CNP Assurances SA and subsidiaries)

<table>
<thead>
<tr>
<th>Year</th>
<th>Products</th>
</tr>
</thead>
<tbody>
<tr>
<td>2022</td>
<td>6</td>
</tr>
<tr>
<td>2023</td>
<td>9</td>
</tr>
<tr>
<td>2025 target</td>
<td>≥ 15</td>
</tr>
</tbody>
</table>

Customer effort score: In 2023, the scope was extended to international subsidiaries; the objective is to achieve a Customer Effort Score of less than 2/5 for all group entities. Initiatives will include launching the miTrust automated collection service and ADE monthly services, or introducing the first premium savings contracts written in plain language.

Number of products that improve access to insurance for vulnerable populations: two micro-insurance personal risk products in Argentina and one term creditor insurance product in Italy aimed at low-income pensioners. 895,000 policyholders covered in 2023 by a product that improves access to insurance for vulnerable populations, compared with 780,000 in 2022.

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1/ The score depends on the Group entities; the scope was expanded in 2023 to include the international subsidiaries. 2/ for all entities 3/ Vulnerable populations: including, but not limited to, disadvantaged people, people on low incomes, creators of micro-enterprises, people with illnesses or disabilities, migrants, people who cannot read or are computer-iliterate, and people who have difficulty accessing traditional insurance channels.
Partners
Develop effective and innovative solutions with our partners to drive progress in protection insurance

Strengthen synergies with our partners to improve insurability and protection

Net Promoter Score\(^1\)
awarded by our distribution partners
(CNP Assurances SA and subsidiaries, score ranges from -100 to +100)

Excellent Net Promoter Score awarded to CNP Assurances by its distribution partners

The objective is to maintain a group-wide Net Promoter Score of at least +20 for each major partnership throughout the period to 2025

\(^1\) The scope of the survey was expanded in 2023 to include the international subsidiaries. In order to be closer to customers, the methodology has evolved by questioning the network vs. the headquarters of the partners the previous year.
Employees
Support employee development within an organisation that boasts a wealth of talent and diversity

Developing employee engagement in an environment that promotes individual and collective well-being

<table>
<thead>
<tr>
<th>Year</th>
<th>Level of employee engagement and workplace well-being</th>
</tr>
</thead>
<tbody>
<tr>
<td>2023</td>
<td>91</td>
</tr>
<tr>
<td>2025 target</td>
<td>&gt;80</td>
</tr>
</tbody>
</table>

Promoting equal opportunities

<table>
<thead>
<tr>
<th>Year</th>
<th>Percentage of women in senior management positions (CNP Assurances SA and subsidiaries, %)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2022</td>
<td>36</td>
</tr>
<tr>
<td>2023</td>
<td>40</td>
</tr>
<tr>
<td>2025 target</td>
<td>45</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Year</th>
<th>Percentage of women on the Executive Committee (CNP Assurances SA and subsidiaries, %)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2022</td>
<td>51</td>
</tr>
<tr>
<td>2023</td>
<td>58</td>
</tr>
<tr>
<td>2025 target</td>
<td>50</td>
</tr>
</tbody>
</table>

Aggregate no. of work-study contracts or internships offered to young people from deprived neighbourhoods or who have dropped out of school (CNP Assurances SA and subsidiaries)

<table>
<thead>
<tr>
<th>Year</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>2022</td>
<td>59</td>
</tr>
<tr>
<td>2023</td>
<td>106</td>
</tr>
<tr>
<td>2025 target</td>
<td>&gt;200</td>
</tr>
</tbody>
</table>

Level of employee engagement and workplace well-being: a level of engagement and workplace well-being of 78/100 for CNP Assurances SA and its French subsidiaries (compared to 73/100 in 2022) and 91/100 for the scope extended to international subsidiaries. The objective is to maintain, by the end of 2025, a level of employee engagement and workplace well-being of at least 80/100 across the Group.

Percentage of women in senior management positions: 4 pts increase in 2023

1/ The scope of the survey was modified in 2023 to include the international subsidiaries
2/ Annual average
## Society

Help to build a more inclusive and sustainable society with a place for everyone

### Promoting inclusive growth through our procurement policy

<table>
<thead>
<tr>
<th>Inclusive purchases as a % of total purchases</th>
<th>2022</th>
<th>2023</th>
<th>2025 target</th>
</tr>
</thead>
<tbody>
<tr>
<td>(CNP Assurances SA and subsidiaries France, %)</td>
<td>28%</td>
<td>28%</td>
<td>&gt;30%</td>
</tr>
</tbody>
</table>

### Assisting and supporting projects with a societal impact to promote better living in society

<table>
<thead>
<tr>
<th>Annual spending on sponsorship programmes and initiatives with a societal impact</th>
<th>2022</th>
<th>2023</th>
<th>2025 target</th>
</tr>
</thead>
<tbody>
<tr>
<td>(CNP Assurances SA and subsidiaries, €m)</td>
<td>2.9</td>
<td>3.5</td>
<td>&gt;3.5</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Percentage of employees mobilised to participate in projects with a societal impact during their working hours</th>
<th>2022</th>
<th>2023</th>
<th>2025 target</th>
</tr>
</thead>
<tbody>
<tr>
<td>(CNP Assurances SA and subsidiaries, %)</td>
<td>11%</td>
<td>16%</td>
<td>&gt;20%</td>
</tr>
</tbody>
</table>

### Annual spending on sponsorship programmes and initiatives with a societal impact: major financial support for the impact film "We have a dream" which aims to change the way people look at disability;

### Percentage of employees mobilised to participate in projects with a societal impact during their working hours: sharp increase in 2023 due in particular to the World CleanUp Day organised by CNP Assurances in seven countries, with the participation of 508 employees

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1/ micro-enterprises, SMEs, social economy etc.
The Planet
Combat climate change and protect the natural world as a committed player in the environmental transition

Financing the energy and environmental transition

Green investment portfolio (CNP Assurances SA and subsidiaries, €bn)

25.2 27.2 > 30
2022 2023 2025 target

Reducing our greenhouse gas emissions

Carbon footprint of our investment portfolio (CNP Assurances SA and subsidiaries France, kgCO2e/k€ invested)

55 47 < 80
2022 2023 2024 target 2029 target

Carbon footprint of our internal operations (CNP Assurances SA and subsidiaries, tCO2e)

4,456 3,873 < 3,387
2022 2023 2025 target

Protecting biodiversity

Coverage rate of the forestry asset biodiversity indicator (CNP Assurances SA and subsidiaries France, % of forests by surface area)

42% 69% 100%
2022 2023 2025 target

Green investment portfolio: net investments of €2 billion in green bonds

Carbon footprint of our investment portfolio: target of -25% largely exceeded thanks to a 56% reduction in the carbon footprint between 2019 and 2023. As part of the Net-Zero Asset Owner Alliance, maintaining the target to encourage companies in their ecological transition.

Say on climate: At the 2023 general meetings, CNP Assurances voted against 33% of the climate strategies presented and supported 100% of external resolutions calling for a strengthening of climate objectives.

Carbon footprint of our internal operations: 13% drop in 2023, notably thanks to the move to the new head office with high environmental quality and efforts to conserve energy.

1/ The scope of the survey was modified in 2023 to include the international subsidiaries.
Shareholder and investors
Responsibly generate sustainable financial performances

Improving our non-financial performance

CNP Assurances’ ESG ratings¹
(CNP Assurances SA and subsidiaries, relative positioning in the insurance sector)

<table>
<thead>
<tr>
<th>Year</th>
<th>2022</th>
<th>2023</th>
<th>2025 target</th>
</tr>
</thead>
<tbody>
<tr>
<td>BN</td>
<td>10%</td>
<td>11%</td>
<td>Among top 5% to 10%</td>
</tr>
</tbody>
</table>

Doing more in support of a sustainable economy as a major player in responsible investment

Impact investment portfolio²
(CNP Assurances SA and subsidiaries, €bn)

<table>
<thead>
<tr>
<th>Year</th>
<th>2022</th>
<th>2023</th>
<th>2025 target</th>
</tr>
</thead>
<tbody>
<tr>
<td>BN</td>
<td>0.5</td>
<td>1.6</td>
<td>&gt;1.0</td>
</tr>
</tbody>
</table>

CNP Assurances’ ESG ratings performance: CNP Assurances ranks among the top 11% of companies in the sector on a representative panel of 3 ESG rating agencies.

Impact investments portfolio: exceeding the target with a €1 billion commitment in the impact fund for the structured energy transition with LBP and LBPAM

---

¹ - Target of being among the top 5% to 10% of insurance companies in terms of ESG ratings. ISS ESG and Moody’s ESG no longer provide ESG ratings for CNP Assurances following the delisting of its shares. For this reason, CNP Assurances’ relative positioning in the insurance sector is now calculated as an average of the ratings provided by three agencies (MSCI, Sustainalytics and S&P Global CSA) vs five agencies previously. In the interests of consistency, the historical indicator has been recalculated using these three agencies’ ratings.

² - At end-2023, commitments total €1.6bn (of which €0.4bn has already been deployed). This amount will be deployed over several years as impact projects are financed.
Non-financial ratings

MSCI
AA
10\textsuperscript{th} out of 80
life insurers worldwide

SAM
Now a Part of S&P Global
57/100
31\textsuperscript{st} out of 236
insurers worldwide

ShareAction
BBB
3\textsuperscript{rd} out of 39
life insurers worldwide

Sustainalytics
Low risk
19\textsuperscript{th} out of 300
insurers worldwide

CDP
A-
Among the 21\%
of financial sector companies with
an A score for leadership\textsuperscript{1}

\textsuperscript{1}/ average rating of the financial sector: B

The decline in MSCI’s rating from AAA to AA is explained by a change in method with the maintenance at an excellent level vis-à-vis peers

Sustainalytics’ rating improved from 47\textsuperscript{th} place/296 in 2022 to 19\textsuperscript{th} / 300 in 2023
04

Financial performance
Growth driven by France
Decline in international business volumes

International 37%

Italy: 15.5%
- CNP UniCredit Vita
  Partnership with UniCredit => 2024
  8%
- CNP Vita Assicura
  7.5%

Brazil: 18.3%
- Caixa Vida e Previdência
  Partnership with Caixa Econômica Federal => 2046
  16.3%
- CNP Seguros Holding
  2.1%

Europe: 3%
(excl France, Luxembourg and Italy)
- CNP Santander (exclusive partnership => 2034)
- CNP Cyprus Insurance Holding, other

France 63%

La Banque Postale
Including CNP ABP
Exclusive partnership
30%

BPCE
Partnership => 2030
16%

CNP Patrimoine
Non-exclusive partnerships
6.6%

CNP Luxembourg
1.3%

France – other
Non-exclusive partnerships and brokerage
8.8%

Améris
0.6%

FY 2023
down 4% LFL
(French GAAP)

1/ Premium income is a non-GAAP indicator.
Strong business momentum in France
Better-than-market growth in Savings new money

Savings/Pensions new money up 9% (up €1.5bn), led by the success of the unit-linked funds invested in portfolios of bank loans offered by the LBP and BPCE networks. The unit-linked weighting rose by 5.2 pts to 38.3% of total new money. Unit-linked market share up 1.9 pts in France.

Personal risk/Protection premiums were stable (down 1%), with the impact of lower loan originations on term creditor insurance premiums offset by the positive impact of re-pricing on personal risk premiums.

Net new money was stable at a negative €2.5bn. La Banque Postale posted a positive net new money of €0.4 billion and the premium saving business at €0.6 billion thanks to the success of bonus offers.
In Latin America, savings new money declined due to our banking partner’s decision to focus on increasing the customer deposit base to support its lending policy in the high interest rate environment.

In Italy, the difficult market environment for insurance products, due to competition from Italian inflation-indexed government bonds (BTP) marketed to retail customers, led to a decline in new money and significant increase in surrenders (technical reserves reduced by 18% at CNP Vita Assicura due to surrenders). Marketing initiatives were launched to boost the flow of new money, such as bonus campaigns.
The €2bn increase in the CSM primarily reflects:

- the contribution of Savings/Pensions new business, mainly in France and Brazil (€909m and €474m respectively)
- expected capitalisation on in-force business in France and Brazil (€977m and €233m respectively)
- favourable market effects, with higher stock market prices and a dip in interest rates in France
Very strong growth in attributable net profit across all geographical regions

**Insurance service result up €595m to €3.1bn**, reflecting an improved claims experience (€191m) in 2023, the positive impacts of non-recurring technical effects of rising interest rates in France (€105m) and inflation (€164m) in 2022, and, as well as favourable market effects outside France (€106m).

**Attributable net profit up €608m (up 65%)**, led by growth in the insurance service result and increased revenue from own-funds portfolios due to higher interest rates in 2023 and the low basis of comparison in 2022.
**Increased economic value**

Improvement due to favourable market effects and solid results

The CNP Assurances group’s economic value corresponds to equity plus net CSM, which together represent the sum of wealth already recognised and the wealth expected to be recognised in future periods.

**Economic value** amounted to **€33.6bn**, an increase of €2.6bn explained by:

- **€1.4bn in additional equity**, mainly including €0.6bn in profit for the year net of dividends 2022 and €0.5bn in capital gains from sales of equities
- **€1.2bn corresponding to the discounted present value of future profits net of tax and non-controlling interests** (net CSM)

The 8.5% increase attests to our robust balance sheet.

---

1/ CSM net of tax and non-controlling interests
Solvency
Robust balance sheet

Consolidated SCR coverage ratio (%)

<table>
<thead>
<tr>
<th>Year</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>SCR coverage ratio (%)</td>
<td>227%</td>
<td>208%</td>
<td>217%</td>
<td>230%</td>
<td>250%</td>
</tr>
</tbody>
</table>

Policyholder surplus reserve (€bn)

<table>
<thead>
<tr>
<th>Year</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Policyholder surplus reserve (€bn)</td>
<td>13.8</td>
<td>13.9</td>
<td>14.6</td>
<td>14.1</td>
<td>13.2</td>
</tr>
</tbody>
</table>

Dividend per share (€)

<table>
<thead>
<tr>
<th>Year</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dividend per share (€)</td>
<td>0.89</td>
<td>0.77</td>
<td>1.00</td>
<td>1.38</td>
<td>1.09</td>
<td>2.84</td>
</tr>
</tbody>
</table>

1/ €0.77 Regular Cash paid + €0.80 Special cash paid on 04/23/2021

Investor Presentation | 32
**SCR coverage ratio of 250%**

**SCR coverage ratio – CNP Assurances SA and subsidiaries**

<table>
<thead>
<tr>
<th>Coverage ratio</th>
<th>Market changes</th>
<th>PSP</th>
<th>Profit net of dividends</th>
<th>Profitable changes in asset allocation</th>
<th>Subordinated securities</th>
<th>Exceptional dividends</th>
<th>Other elements</th>
<th>Coverage ratio 31.12.2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>31.12.2022</td>
<td>27</td>
<td>-4</td>
<td>5</td>
<td>3</td>
<td>3</td>
<td>-15</td>
<td>1</td>
<td>230</td>
</tr>
<tr>
<td>31.12.2023</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>250</td>
</tr>
</tbody>
</table>

**Increase in coverage ratio of 20 pts compared to 31 December 2022**

- **27 pts** due to favourable market trends over the period
- **-4 pts** due to releases from policyholders’ surplus provision which reduced the amount eligible for inclusion in surplus own funds. Surplus own funds (policyholders’ surplus provision) account for 65 pts of the total coverage ratio
- **+5 pts** due to inclusion in own funds of profit for the period, net of dividends (€1.09 per share)
- **+3 pts** due to favourable change in asset allocation
- **+3 pts** due to Tier 2 debt issue (€500m) in Q1 and redemption of Tier 2 debt (€200m) in Q2
- **-15 pts** due to exceptional dividend payouts of €2.2bn, of which €1bn retained at the level of CNP Assurances Holding
- **+1 pt** other elements including changes in the model and an increase in the reinsurance share of Préfon Retraite

---

1/ The coverage ratio without the Volatility Adjustment is 241% (down 9pts) for a Volatility Adjustment of 18 bps (vs a Volatility Adjustment of 19 bps at 31 December 2022).
**Consolidated SCR coverage ratio**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Eligible own funds</td>
<td>36.4 (\text{bn})</td>
<td>37.1 (\text{bn})</td>
</tr>
<tr>
<td>SCR</td>
<td>15.8 (\text{bn})</td>
<td>14.8 (\text{bn})</td>
</tr>
</tbody>
</table>

**Eligible own funds / SCR**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>SCR coverage ratio</td>
<td>230%</td>
<td>250%</td>
</tr>
</tbody>
</table>

**Increase in eligible own funds of €0.7bn and decrease in SCR of €1bn** (€14.8bn vs €15.8bn at 31.12.2022) partly related to the decrease in market SCR

---

1/ The amount of capital eligible proforma at 31.12.2022 amounts to €36.6 billion, an increase of €0.5 billion at 31.12.2023
CNP Assurances Group

**Structure of Solvency II own funds**

Eligible own funds as a percentage of own funds and SCR

<table>
<thead>
<tr>
<th>Eligible own funds (€bn)</th>
<th>31.12.2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tier 1 unrestricted</td>
<td>29.0 (78%)</td>
</tr>
<tr>
<td>Tier 1 restricted</td>
<td>2.6 (7%)</td>
</tr>
<tr>
<td>Tier 2</td>
<td>2.6 (12%)</td>
</tr>
<tr>
<td>Tier 3</td>
<td>1.1 (3%)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Contribution to SCR coverage ratio</th>
<th>31.12.2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tier 1 unrestricted</td>
<td>250%</td>
</tr>
<tr>
<td>Tier 1 restricted</td>
<td>196%</td>
</tr>
<tr>
<td>Tier 2</td>
<td>18%</td>
</tr>
<tr>
<td>Tier 3</td>
<td>29%</td>
</tr>
<tr>
<td>Tier 3</td>
<td>8%</td>
</tr>
</tbody>
</table>

**Financial headroom** based on high quality eligible own funds (85% of Tier 1 capital)
Breakdown of SCR

SCR by geographical region (%: 31.12.2023)

- France: 36%
- Latin America: 35%
- Europe excl. France: 7%
- 6%
- 6%
- 3%

SCR by risk (%: 31.12.2023)

- Market risk: 44%
- Life underwriting risk: 35%
- Health underwriting risk: 7%
- Operational risk: 6%
- Counterparty default risk: 6%
- Non-life underwriting risk: 3%

SCR by market risk (%: 31.12.2023)

- Equity risk: 30%
- Spread risk: 14%
- Interest rate risk: 14%
- Property risk: 0%
- Currency risk: 5%
- Concentration risk: 36%
Investments & ALM
## Investment portfolio by asset class

<table>
<thead>
<tr>
<th>Asset Category</th>
<th>at cost (€m)</th>
<th>FV adjustments (€m)</th>
<th>IFRS carrying amount (€m)</th>
<th>% Excl. unit-linked</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bonds and other fixed income</td>
<td>238,546</td>
<td>(19,745)</td>
<td>218,801</td>
<td>70.08%</td>
</tr>
<tr>
<td>Equities and other variable income</td>
<td>14,281</td>
<td>6,779</td>
<td>21,060</td>
<td>6.74%</td>
</tr>
<tr>
<td>Investment property and property funds</td>
<td>10,854</td>
<td>1,515</td>
<td>12,369</td>
<td>3.96%</td>
</tr>
<tr>
<td>Forward financial instruments</td>
<td>841</td>
<td>21</td>
<td>862</td>
<td>0.28%</td>
</tr>
<tr>
<td>Investment funds</td>
<td>53,242</td>
<td>5,897</td>
<td>59,139</td>
<td>18.94%</td>
</tr>
<tr>
<td>Other</td>
<td>6</td>
<td>0</td>
<td>6</td>
<td>0.00%</td>
</tr>
<tr>
<td><strong>Total assets excluding unit-linked</strong></td>
<td><strong>317,769</strong></td>
<td><strong>(5,532)</strong></td>
<td><strong>312,237</strong></td>
<td><strong>100%</strong></td>
</tr>
</tbody>
</table>

### Total assets (net of derivative instruments recorded as liabilities)

<table>
<thead>
<tr>
<th>Asset Category</th>
<th>(€m)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bonds</td>
<td>40,464</td>
</tr>
<tr>
<td>Equities</td>
<td>1,647</td>
</tr>
<tr>
<td>Investment property</td>
<td>3,065</td>
</tr>
<tr>
<td>Investment funds</td>
<td>53,223</td>
</tr>
<tr>
<td><strong>TOTAL UNIT-Linked PORTFOLIO</strong></td>
<td><strong>98,399</strong></td>
</tr>
</tbody>
</table>

### Total assets excluding unit-linked

<table>
<thead>
<tr>
<th>Asset Category</th>
<th>(€m)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investment property</td>
<td>756</td>
</tr>
<tr>
<td>Other financial assets at amortised cost</td>
<td>28</td>
</tr>
<tr>
<td><strong>Unrealised capital gains (off-balance sheet)</strong></td>
<td><strong>784</strong></td>
</tr>
</tbody>
</table>

### Total unrealised gains (IFRS)

<table>
<thead>
<tr>
<th>(€m)</th>
</tr>
</thead>
<tbody>
<tr>
<td>(4,748)</td>
</tr>
</tbody>
</table>
Limited impact of falling property prices
A high-quality property portfolio representing 4% of assets excluding UL

High quality assets with the necessary resilience to offset part of the effect of falling property prices:
- prime locations in the centre of Paris and other major European cities
- high-quality, energy-efficient buildings with solid ESG credentials.
- growing diversification by segment and by country, with a shift away from office and retail property in particular
- high occupancy rates, including in the office segment

Impact of real estate less than €200m on the result before tax

1/ Net book value excluding unrealised gains
Sharp rise in reinvestment rates in 2023
€24.5bn invested

Commitments at 31.12.2023\(^1\)
(\%)

- 89%
- 5%
- 3%
- 2%

3.66% Average reinvestment rate (vs 2.22% in 2022)

Bond investment flows in 2023\(^1\)

- Governments bonds (Y)
- Corporates excl. banks (Y)
- Banks (Y)

Yield to maturity at purchase, in %

Average maturity (years)

Unaudited management reporting data

1/ Scope: France
Bond portfolio (excluding unit-linked portfolios) by issuer, maturity and rating

Bond portfolio by type of issuer

- Sovereigns: 56%
- Banks: 22%
- Corporates: 21%
- Covered bonds: 1%

Average return on fixed-rate (vs 1.79% in 2022): 1.81%

Bond portfolio by maturity

- >5 years: 39%
- 5 to 10 years: 35%
- 10 to 15 years: 11%
- <15 years: 15%

Bond portfolio by rating

- AAA: 8%
- AA: 40%
- A: 26%
- BBB: 23%
- HY: 2%
- NR: 1%

Stable breakdown by type of issuer

Slight increase in investments rated AAA (7.8% vs 6%)
CNP Assurances business model is mainly based on fee and underwriting earnings, as reflected by the breakdown of liabilities:

- **Fee earnings on**
  - €293bn Savings and pensions policies without any guaranteed yield included Unit-linked policies (73%)
  - €5.9bn Savings and pensions policies with low guaranteed yield

- **Underwriting earnings on**
  - €72bn Protection, personal risk, P&C and other reserves (18%)

- **Spread earnings on**
  - €30bn Own funds and subordinated debt
  - €6.9bn Savings and pensions policies with high guaranteed yield (9%)

Note: 1/ Including liabilities from CVP and CSH in Brazil, where interest rates are higher than in Europe.
Hedging strategy

| EQUITY RISK | Protection of the equity portfolio in the event of a market downturn | Put | < 7 years | €157m | €8bn | €160m | €13bn |
| CURRENCY RISK | Protection of net income and dividends paid by Caixa Seguradora to CNP Assurances | Put | < 2 years | €3m | €246m | €2m | €246m |
| INTEREST RATE RISK | Protection of traditional savings funds against rising interest rates | Cap | < 10 years | €175m | €14bn | €115bn | €121bn |
| INTEREST RATE RISK | Protection of traditional savings funds against falling interest rates | Floor | < 7 years | €121m | €24bn | €167m | €41bn |

Continuation of our programme to hedge market risks on the equity portfolio, interest rate risks and €/R$ currency risks. At end of 2023, the notional amount hedged on equity is €13bn and €121bn on rising interest rates on our savings portfolio.

Unaudited management reporting data
Hedging strategy

Equities hedging programme
**scaled back**

At 31 December 2023, portfolio of CAC 40 and Eurostoxx 50 index options (puts) on total notional amount: €12.6bn; average remaining life: 1 year; average strike prices: 4,320 pts (CAC 40) and 3,295 pts (Eurostoxx 50).

Hedging programme against rising interest rates
**Scaled back**

At 31 December 2023, portfolio of caps on total notional amount: €121bn; average remaining life: 4 years, average strike price: 10-year swap rate plus 3.0%.

**Equity hedges**
(notional amount in €bn)

- 31/12/2022: €10.4bn
- 31/12/2023: €12.6bn

**Interest rate hedges**
(average strike price in %)

- 31/12/2022: 2.8%
- 31/12/2023: 3.0%
Ratings & Funding
Financial ratings

**S&P Global Ratings**

- **A+**
  - Negative outlook¹ (January 2024)
- **A-**
  - Tier 2 and Tier 3 subordinated notes rating
- **BBB+**
  - Restricted Tier 1 subordinated notes rating

**FitchRatings**

- **A+**
  - Stable outlook (February 2024)
- **BBB+**
  - Tier 2 and Tier 3 subordinated notes rating
- **BBB-**
  - Restricted Tier 1 subordinated notes rating

**Moody’s**

- **A1**
  - Stable outlook (June 2023)
- **A3**
  - Tier 2 and Tier 3 subordinated notes rating
- **Baa2**
  - Restricted Tier 1 subordinated notes rating

¹/ Stable to Negative on December 7, 2022
**Interest cover and interest rates on debt issues**

**Average interest rate**

<table>
<thead>
<tr>
<th>Year</th>
<th>Average Interest Rate (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>4.3%</td>
</tr>
<tr>
<td>2020</td>
<td>3.5%</td>
</tr>
<tr>
<td>2021</td>
<td>3.5%</td>
</tr>
<tr>
<td>2022</td>
<td>3.1%</td>
</tr>
<tr>
<td>2023</td>
<td>3.0%</td>
</tr>
</tbody>
</table>

**Interest cover**

<table>
<thead>
<tr>
<th>Year</th>
<th>Interest Cover (EBIT/Interest) (x)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2022</td>
<td>8.9</td>
</tr>
<tr>
<td>2023</td>
<td>10.0</td>
</tr>
</tbody>
</table>

**Debt-to-economic value ratio**

<table>
<thead>
<tr>
<th>Year</th>
<th>Debt-to-economic Value Ratio (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>4.3%</td>
</tr>
<tr>
<td>2020</td>
<td>3.5%</td>
</tr>
<tr>
<td>2021</td>
<td>3.5%</td>
</tr>
<tr>
<td>2022</td>
<td>3.1%</td>
</tr>
<tr>
<td>2023</td>
<td>3.0%</td>
</tr>
</tbody>
</table>

**Improved interest cover at 10x.**

**Lower debt-to-economic value ratio** due to higher equity and an increase in CSM

**Debt-to-economic value ratio old formula**: debt / Equity

**Debt-to-economic value ratio new formula**: debt / (Equity + CSM net of tax, including non-controlling interests)
Credit ratios

Insurance leverage ratio

\[
\text{Insurance leverage ratio} = \frac{\text{Total Equity - Debt subordinated classified in debt}}{\text{Insurance investments - derivatives instruments liabilities}} \times 100\%
\]

<table>
<thead>
<tr>
<th>Year</th>
<th>o/w equity</th>
<th>o/w subordinated debt</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>6.6%</td>
<td>1.9%</td>
</tr>
<tr>
<td>2019</td>
<td>6.8%</td>
<td>2.1%</td>
</tr>
<tr>
<td>2020</td>
<td>7.6%</td>
<td>2.2%</td>
</tr>
<tr>
<td>2021</td>
<td>7.2%</td>
<td>2.0%</td>
</tr>
<tr>
<td>2022</td>
<td>7.0%</td>
<td>2.3%</td>
</tr>
<tr>
<td>2023</td>
<td>8.0%</td>
<td>2.3%</td>
</tr>
</tbody>
</table>

1. o/w equity: (Total Equity - Debt subordinated classified in equity) / (Insurance investments - derivatives instruments liabilities)
2. o/w subordinated debt: (Debt subordinated classified in debt + Debt subordinated classified in Equity) / (Insurance investments - derivatives instruments liabilities)
Higher average policyholder return in France

93bps average increase in policyholder return, thanks in particular to the €1bn released from the policyholders' surplus reserve.
After the €1bn transfer, the policyholders' surplus reserve amounts to €13.2bn.
For contracts with a unit-linked weighting of over 30% the average policyholder return is 3.33%.
Maturities and call dates of subordinated notes

31 Dec. 2023

1/ Undated = perpetual subordinated notes for which the first call date has already passed
2/ Callable in the three-month period up to the final maturity date
3/ Callable in the six-month period up to the first interest reset date
4/ Subordinated debt issued before implementation of Solvency II and considered as quasi-equity in the calculation of the Solvency II ratio until 1 January 2026.
Diversification of funding

By currency

- EUR: 87.5%
- USD: 12.5%

By distribution

- Institutional: 79.5%
- Private Placement: 13.3%
- Retail: 7.2%

By structure

- Dated Callable: 48.5%
- Perp Callable: 31.3%
- Bullet: 20.2%

By Solvency II Tiering

- Tier 1: 48.5%
- Grandfathered Tier 1: 14.4%
- Tier 2: 18.2%
- Grandfathered Tier 2: 13.1%
- Tier 3: 5.8%

Unaudited management reporting data at 31.12.2023
**Solvency II subordinated notes issuance capacity**

**Tier 1 (€bn)**
- Unrestricted Tier 1: 29.0
- Max. amount of Tier 1 debt: 7.2
- Outstanding Tier 1 debt: 2.6
- Tier 1 debt issuance capacity: 5.4

Max:
- 20% of total Tier 1
- 25% of unrestricted Tier 1

**Tier 2 & Tier 3 (€bn)**
- SCR Groupe: 14.8
- Max. amount of Tier 2&3 debt: 7.4
- Outstanding Tier 2&3 debt: 5.4
- Tier 2&3 remaining debt issuance capacity: 2.0
- Of which Tier 3 remaining debt issuance capacity: 1.1

Max:
- 50% of SCR
- 15% of SCR

**Subordinated debt issuance capacity at 31 December 2023:**
- Tier 1: €4.6bn (2022: €4.6bn),
- Tier 2: €2bn (2022: €3.0bn), Tier 3: €1.1bn (2022: €1.3bn).
Financial Performance
Zoom on CNP Assurances SA and subsidiaries
Focus on CNP Assurances SA and its subsidiaries
Different results vs CNP Assurances Holding due to the use of different transition methodologies at the transition date

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Attributable net profit</td>
<td>€1,171m</td>
<td>€1,717m</td>
<td>47%</td>
</tr>
<tr>
<td>CSM</td>
<td>€17,292m</td>
<td>€19,035m</td>
<td>+10%</td>
</tr>
<tr>
<td>Equity</td>
<td>€18.8bn</td>
<td>€19.1bn</td>
<td>+1.6%</td>
</tr>
<tr>
<td>Economic value</td>
<td>€29.8bn</td>
<td>€31.3bn</td>
<td>+5%</td>
</tr>
<tr>
<td>Cost-income ratio¹</td>
<td>29%</td>
<td>27%</td>
<td>- 2 pts</td>
</tr>
<tr>
<td>ROE</td>
<td>6.6%</td>
<td>10.1%</td>
<td>+3.5pts</td>
</tr>
<tr>
<td>SCR coverage ratio</td>
<td>230%</td>
<td>250%</td>
<td>+20 pts</td>
</tr>
</tbody>
</table>

Attributable net profit up €546m, mainly due to favourable market effects which boosted the insurance service result in France and Europe and revenue from own-funds portfolios in all regions. France contributed €1,332m, Europe excluding France €118m and Latin America €267m.

CSM up €1.7bn, helped by a strong rebound in financial markets and the contribution of new business (60% France and 31% Latin America). France accounted for €1.5bn of the increase in the CSM.

Equity up €349m, reflecting realised capital gains on sales of equities for €0.9bn, less 2022 dividend payout, interim dividend of €1bn paid in October 2023 and negative fair value adjustments through OCI.

Economic value up €1.5bn (up 5%), due to increases in equity for €0.4bn and in CSM net of non-controlling interests and taxes for €1.1bn.

Normalised cost/income ratio² under control at 27%, reflecting ratios of: 28% in France, 52% in Europe excluding France and 17% in Latin America.

1/ CNP Assurances SA uses a combination of the JVA and MRA methods, while CNP Assurances Holding consolidates the results of CNP Assurances SA and its subsidiaries using only the JVA method, in line with the approach adopted by LBP.

2/ IFRS 17 formula = administrative costs/[insurance + non-insurance revenue – attributable expenses – market effects]
Solid financial performances

Premium income
(€bn)

<table>
<thead>
<tr>
<th>Year</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>32.6</td>
<td>27.0</td>
<td>31.7</td>
<td>36.0</td>
<td>34.5</td>
</tr>
</tbody>
</table>

CAGR\(^1\) :+1.2%

Net profit
(€m)

<table>
<thead>
<tr>
<th>Year</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>1,412</td>
<td>1,350</td>
<td>1,552</td>
<td>1,939</td>
<td>1,717</td>
</tr>
</tbody>
</table>

Cost income ratio
(%)  

<table>
<thead>
<tr>
<th>Year</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>30</td>
<td>29</td>
<td>29</td>
<td>28</td>
<td>27</td>
</tr>
</tbody>
</table>

Economic value
(€bn)

<table>
<thead>
<tr>
<th>Year</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>11.1</td>
<td>18.8</td>
<td>29.8</td>
<td>31.3</td>
<td></td>
</tr>
</tbody>
</table>

1/ CAGR: Compound annual growth rate over 5 years. 2/ IFRS 17 data

CSM net of deferred taxes and minority interests
Equity

Investor Presentation
Increased CSM led by France

CSM – CNP Assurances SA and subsidiaries

- €1.7bn

Actual/expected new business (including accreted interest)

New business by geographical area (%)

- France 60%
- Europe excl. France 9%
- Latin America 31%

CSM up €1.7bn, helped by a strong rebound in financial markets and the contribution of new business.

France accounted for €1.5bn of the increase in the CSM.
EBIT boosted by growth in revenue from own-funds portfolios and the insurance service result

Insurance service result

Revenue from own-funds portfolios

Growth in insurance service result

Expected (in-force business) •341
New business (86)
Experience effects (in-force business) •435
Market effect (in-force business) (132)
Loss component effect (100)
Currency effect •33

Insuranc service result up 17% to €3.4bn, with sharply improved experience effects in France mainly on Personal Risk/Protection claims experience
Revenue from own-funds portfolios up €0.6bn, reflecting favourable market effects
EBIT up €1bn, with all regions contributing to the increase
Insurance service result up €0.5bn. led by favourable experience effects (positive impact of €514m) due to a lower-than-expected claims experience in the Personal Risk/Protection segment.

Revenue from own-funds portfolios up €0.5m, reflecting positive mark-to-market adjustments to bond and equity funds.

EBIT up €0.8m as a result of the above effects.
Favourable market effects in Europe excluding France

**Insurance service result**

(€m)

- **31.12.2022**: 275
- **31.12.2023**: 305

**Revenue from own-funds portfolios**

(€m)

- **31.12.2022**: 149
- **31.12.2023**: 233

**Growth in insurance service result**

(€m)

- **31.12.2022**: 242
- **31.12.2023**: 273

Expected (in-force business) (33)  
New business (9)  
Experience effects (in-force business) (16)  
Market effect (in-force business) 98  
Loss component effect (8)

**Change vs 2022**

- **31.12.2022**: -13
- **31.12.2023**: -9

**EBIT**

(€m)

- **31.12.2022**: 149
- **31.12.2023**: 233

**Insurance service result up €32m**, led by favourable market effects linked to the rise in interest rates and the good performance of the stock markets. Increased loss component due to a spike in surrender rates in Italy (considered to be a cyclical phenomenon).

**Revenue from own-funds portfolios up €53m**, reflecting a favourable market price basis of comparison.

**EBIT up €84m**, with all subsidiaries contributing to the increase.
Stable insurance service result

Insurance service result of €948m, reflecting:
- an increase in expected future profits on in-force business due to growth in the CSM at CVP
- more favourable currency and market effects in 2023
Increase mitigated by experience effects due to lower liquidation surpluses compared to 2022 and higher costs related to the separation of the Brazilian entities

Revenue from own-funds portfolios up €138m, lifted by high central bank rate (Selic).
EBIT up €148m (up 19%), reflecting growth in revenue from own-funds portfolios.

<table>
<thead>
<tr>
<th>Insurance service result (€m)</th>
<th>Growth in insurance service result (€m)</th>
<th>Revenue from own-funds portfolios (€m)</th>
<th>EBIT (€m)</th>
</tr>
</thead>
<tbody>
<tr>
<td>588</td>
<td>214</td>
<td>158</td>
<td>938</td>
</tr>
<tr>
<td>163</td>
<td>151</td>
<td>14</td>
<td>31</td>
</tr>
<tr>
<td>214</td>
<td>-5</td>
<td>-22</td>
<td>-33</td>
</tr>
</tbody>
</table>

Change vs 2022
- Expected (in-force business): 32
- (29)
- New business: 16
- Experience effects (in-force business): 32
- (63)
- Market effect (in-force business): 14
- Loss component effect: 17
- Currency effect: 33

Investor Presentation | 60
Normalised cost/income ratio

Administrative costs\(^1\)

<table>
<thead>
<tr>
<th>Date</th>
<th>Amount (€m)</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>31.12.2022</td>
<td>1,027</td>
<td></td>
</tr>
<tr>
<td>31.12.2023</td>
<td>1,080</td>
<td>+5%</td>
</tr>
</tbody>
</table>

O/w attributable costs:

<table>
<thead>
<tr>
<th>Date</th>
<th>Amount (%)</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>31.12.2022</td>
<td>66%</td>
<td></td>
</tr>
<tr>
<td>31.12.2023</td>
<td>64%</td>
<td>+5%</td>
</tr>
<tr>
<td>31.12.2022</td>
<td>66%</td>
<td></td>
</tr>
<tr>
<td>31.12.2023</td>
<td>64%</td>
<td>+5%</td>
</tr>
<tr>
<td>31.12.2022</td>
<td>709</td>
<td></td>
</tr>
<tr>
<td>31.12.2023</td>
<td>709</td>
<td>+6%</td>
</tr>
<tr>
<td>31.12.2022</td>
<td>194</td>
<td></td>
</tr>
<tr>
<td>31.12.2023</td>
<td>183</td>
<td>-6%</td>
</tr>
<tr>
<td>31.12.2022</td>
<td>188</td>
<td></td>
</tr>
<tr>
<td>31.12.2023</td>
<td>188</td>
<td>+13%</td>
</tr>
</tbody>
</table>

Normalised cost/income ratio:

- 31.12.2022: 27%
- 31.12.2023: 28%
- 31.12.2022: 52%
- 31.12.2023: 17%

Administrative costs up €53m (up 5%) to €1,080m, due to inflation.
Normalised cost/income ratio of 27%.
The Europe excluding France administratives costs decrease 11€m, mainly due to a change in the scope of consolidation.

\(^{1}\) Administrative costs, including non-attributable costs
Strong growth in Total revenue

31.12.2023 - 31.12.2022 (€m)

Total revenue up €1.2bn (+46%), on the back of a very low basis of comparison in 2022 which bore the brunt of sharply higher interest rates and a 17% fall in equity prices

1/ Including non-insurance revenue: unit-linked, Consórcio, etc.
## Attributable net profit by segment

<table>
<thead>
<tr>
<th></th>
<th>Savings/Pensions</th>
<th>Personal risk/Protection/P&amp;C</th>
<th>Own-funds portfolios</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Insurance service result</strong></td>
<td>1,747</td>
<td>1,620</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total revenue</strong></td>
<td>1,760</td>
<td>1,617</td>
<td>372</td>
</tr>
<tr>
<td><strong>Finance expenses</strong></td>
<td>0</td>
<td>0</td>
<td>- 215</td>
</tr>
<tr>
<td><strong>Non-attributable costs</strong></td>
<td>- 99</td>
<td>- 106</td>
<td>- 230</td>
</tr>
<tr>
<td><strong>EBIT</strong></td>
<td>1,661</td>
<td>1,511</td>
<td>- 272</td>
</tr>
<tr>
<td><strong>Attributable net profit</strong></td>
<td>1,112</td>
<td>730</td>
<td>- 124</td>
</tr>
<tr>
<td><strong>Contribution to attributable net profit</strong></td>
<td>65%</td>
<td>43%</td>
<td>- 7%</td>
</tr>
<tr>
<td><strong>Combined Ratio (%)</strong></td>
<td></td>
<td></td>
<td><strong>76%</strong></td>
</tr>
</tbody>
</table>
Net of reinsurance technical reserves

Technical reserves by business segment

<table>
<thead>
<tr>
<th></th>
<th>Savings/Pensions</th>
<th>Personal risk/Protection/P&amp;C</th>
</tr>
</thead>
<tbody>
<tr>
<td>31.12.2022</td>
<td></td>
<td></td>
</tr>
<tr>
<td>362.0</td>
<td>346.3</td>
<td>15.7</td>
</tr>
<tr>
<td>31.12.2023</td>
<td></td>
<td></td>
</tr>
<tr>
<td>367.7</td>
<td>352.6</td>
<td>15.1</td>
</tr>
</tbody>
</table>

Change

-3.8%

Technical reserves by geographical region

<table>
<thead>
<tr>
<th></th>
<th>France</th>
<th>Europe excl. France</th>
<th>Latin America</th>
</tr>
</thead>
<tbody>
<tr>
<td>31.12.2022</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>362.0</td>
<td>292.6</td>
<td>43.9</td>
<td>25.4</td>
</tr>
<tr>
<td>31.12.2023</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>367.7</td>
<td>296.4</td>
<td>40.5</td>
<td>30.8</td>
</tr>
</tbody>
</table>

Change

+2%

1/ excluding deferred participation, local GAAP, Group scope (incl. CNP ABP) for 31.12.22 and 31.12.23
## IFRS 9/17 financial sensitivities

(€bn)

<table>
<thead>
<tr>
<th></th>
<th>-100 bps IR</th>
<th>+100 bps IR</th>
<th>Equity -25%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net result after Taxes impact</td>
<td>0.2</td>
<td>(0.2)</td>
<td>(0.4)</td>
</tr>
<tr>
<td>Equity impact (OCI)</td>
<td>0.4</td>
<td>(0.4)</td>
<td>(0.4)</td>
</tr>
</tbody>
</table>

1/Correction concerning the inclusion of Brazilian interest rate sensitivities, leading to a €10m reduction in the reported sensitivities.
Unit-linked portfolio diversification

Breakdown of unit-linked assets
31.12.2023 (%)

Breakdown of net investment flows
31.12.2023 (%)

- Equities
- Active equities
- Bonds
- Private Equity
- Diversified
- Monetary
- Formula-based
- Alternative
- Structured
- Property

Investor-directed management
Advisor-directed management/discretionary asset management
# Consolidated sovereign bond portfolio

Sovereign exposures including securities held in unit-linked portfolios

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Total direct exposure</td>
<td>Exposure as a %</td>
<td>Total direct exposure</td>
<td>Exposure as a %</td>
</tr>
<tr>
<td>France (incl. overseas departments and territories)</td>
<td>66,769</td>
<td>50.7%</td>
<td>66,779</td>
<td>50.7%</td>
</tr>
<tr>
<td>Brazil</td>
<td>22,124</td>
<td>16.8%</td>
<td>22,101</td>
<td>16.8%</td>
</tr>
<tr>
<td>Italy</td>
<td>13,446</td>
<td>10.2%</td>
<td>13,447</td>
<td>10.2%</td>
</tr>
<tr>
<td>Spain</td>
<td>9,467</td>
<td>7.2%</td>
<td>9,472</td>
<td>7.2%</td>
</tr>
<tr>
<td>Belgium</td>
<td>5,294</td>
<td>4.0%</td>
<td>5,300</td>
<td>4.0%</td>
</tr>
<tr>
<td>Germany</td>
<td>4,740</td>
<td>3.6%</td>
<td>4,746</td>
<td>3.6%</td>
</tr>
<tr>
<td>Portugal</td>
<td>734</td>
<td>0.6%</td>
<td>735</td>
<td>0.6%</td>
</tr>
<tr>
<td>Austria</td>
<td>824</td>
<td>0.6%</td>
<td>829</td>
<td>0.6%</td>
</tr>
<tr>
<td>Canada</td>
<td>424</td>
<td>0.3%</td>
<td>424</td>
<td>0.3%</td>
</tr>
<tr>
<td>Poland</td>
<td>75</td>
<td>0.1%</td>
<td>73</td>
<td>0.1%</td>
</tr>
<tr>
<td>Other</td>
<td>7,866</td>
<td>6.0%</td>
<td>7,874</td>
<td>6.0%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>131,764</strong></td>
<td><strong>100.0%</strong></td>
<td><strong>131,780</strong></td>
<td><strong>100.0%</strong></td>
</tr>
</tbody>
</table>

*Excluding securities purchased under resale agreements*
Corporate bond portfolio by sector

- Technology, electronics: 2%
- Media: 2%
- Services: 12%
- Chemicals, pharmaceuticals: 10%
- Basic industry: 2%
- Cyclical consumer goods: 10%
- Energy: 9%
- Basic consumer goods: 10%
- Transport: 5%
- Industrial: 14%
- Telecommunications: 11%
- Utilities: 13%

Corporate bond portfolio by rating¹

- AAA: 11%
- AA: 42%
- A: 44%
- BBB: 2%
- High Yield: 2%
- Not Rated: 1%

¹ Second-best rating: method consisting of using the second-best rating awarded to an issue by the three leading agencies, S&P, Moody’s and Fitch.
Bank bond portfolio (excluding unit-linked portfolios)

Bank bond portfolio by ranking

Bank bond portfolio by country

Bank bond portfolio by rating

Unaudited management reporting data at 31 December 2023. Scope France

1/ Second-best rating: method consisting of using the second-best rating awarded to an issue by the three leading agencies, S&P, Moody’s, and Fitch.
Covered bond portfolio (excluding unit-linked portfolios)

Covered bond portfolio by country (%)
- France: 69%
- Spain: 22%
- Netherlands: 4%
- Autres: 4%
- Italy: 1%

Covered bond portfolio by rating (%)
- AAA: 59%
- AA: 36%
- A: 2%
- BBB: 3%
- HY: 0%
- NR: 0%

Unaudited management reporting data at 31 December 2023
1/ CNP Assurances and its subsidiaries, excluding unit-linked portfolios, excluding Argentina and Arial Subsidiaries acquired from Aviva added in H2 2022 on 100% basis and CNP Partners removed
2/ Second-best rating: method consisting of using the second-best rating awarded to an issue by the three leading agencies, S&P, Moody’s and Fitch
Non-financial appendices
## Definition of corporate mission KPIs

### Customer Effort Score
The KPI measures for each customer the effort required to complete a process with CNP Assurances or its subsidiaries, ranging from 1 (very easy) to 5 (very difficult). The score concerns the entire process, from start to finish, and is therefore measured once the customer’s operation/request has been fully executed.

### Number of products that improve access to insurance for vulnerable populations
The KPI measures the number of products that improve access to insurance for vulnerable populations (such as, but not limited to, disadvantaged people or people on low incomes, creators of micro-enterprises, the sick or disabled, migrants, people who are illiterate or digitally illiterate, or people who have difficulty accessing traditional insurance channels). The objective of the KPI is to reach populations that are uninsured, underinsured or misinsured.

### Partner NPSs
The Net Promoter Score KPI measures the likelihood of distribution partners recommending CNP Assurances and its subsidiaries. It ranges from -100 to +100.

### CNP Assurances’ ESG ratings performance
The KPI measures CNP Assurances SA and subsidiaries’ average ESG rating performance in relation to that of the insurance sector as a whole. It compares the ratings awarded by three agencies (MSCI, Sustainalytics, S&P Global CSA) and ranges from 0% (best rating) to 100% (worst rating).

### Impact investment portfolio
The KPI measures social and environmental impact investments held in CNP Assurances SA and subsidiaries’ portfolios (excluding unit-linked funds). It is based on the definition of impact investments adopted in 2021 by Paris-based banks and insurance companies. Impact investments are investments that meet the criteria of intentionality (investment decisions are guided by an explicit ex ante objective to generate a positive social and economic impact), additionality (in particular via a commitment to the investee companies) and measurability (the social or environmental impact must be measurable).
Definition of corporate mission KPIs

Number of work-study contracts or internships offered to young people from deprived neighbourhoods or who have dropped out of school
The KPI measures the number of young people from deprived neighbourhoods (defined as priority areas under urban development policies) or who have dropped out of school taken on by CNP Assurances and its subsidiaries under work-study contracts or internships.

Percentage of women on the Executive Committee
The KPI measures the average annual percentage of women on the CNP Assurances SA and subsidiaries’ Executive Committee.

Percentage of women in senior management positions
The KPI measures the average annual percentage of women in senior management positions. It concerns CNP Assurances and its subsidiaries.

Employee engagement and workplace well-being
The KPI measures the level of engagement and workplace well-being of CNP Assurances SA and subsidiaries employees, measured through a series of questions included in the annual quality of life at work survey. The questionnaire is anonymous.
Definition of corporate mission KPIs

Inclusive purchases as a percentage of total purchases
The KPI measures the proportion of CNP Assurances SA and its French subsidiaries’ direct purchases made from inclusive enterprises: micro-enterprises and SMEs, the sheltered employment sector, the social economy, priority neighbourhoods and regions.

Annual spending on initiatives with a social impact
The KPI measures the amount spent by CNP Assurances and its subsidiaries on initiatives with a social impact, such as:
• initiatives aligned with CNP Assurances’ corporate mission, or
• initiatives with a societal impact
  • Targeting people in a vulnerable and/or precarious situation
  • Contributing to sustainable development
  • Conducted in an area where needs are not met or are poorly met by profit-making companies or by public policy
  • Supporting a non-profit or recognised public interest organisation
The KPI notably covers the Fondation CNP Assurances, the Instituto CNP Brasil and sponsorship schemes.

Percentage of employees mobilised to participate in projects with a societal impact during their working hours
The KPI measures the proportion of employees of CNP Assurances and its subsidiaries who participate in projects with a societal impact during their working hours. These include activities:
• Targeting people in a vulnerable and/or precarious situation
• Contributing to sustainable development
• Conducted in an area where needs are not met or are poorly met by profit-making companies or by public policy
• Supporting a non-profit or recognised public interest organisation
Definition of corporate mission KPIs

Green investment portfolio
The KPI measures green investments in the portfolios of CNP Assurances and its subsidiaries (excluding unit-linked funds). These investments contribute to one or more environmental objectives (climate change, biodiversity, circular economy, pollution, water):
- Green bonds issued by a government or a company
- Forests certified as being sustainably managed
- Buildings with an energy or environmental label
- SFDR Article 9 funds that have sustainable investment or a reduction in carbon emissions as their objective
- Infrastructure assets and non-listed companies (private equity) whose main business is related to the environment
The definition of these green investments is broader than in the European taxonomy.

Carbon footprint of our investment portfolio
The KPI measures the scope 1 and 2 greenhouse gas emissions of the companies in which CNP Assurances has invested directly (shares, corporate bonds, infrastructure assets). It is expressed in kgeqCO₂/€k invested.

Carbon footprint of our internal operations
The KPI measures CNP Assurances' scope 1 and 2 greenhouse gas emissions generated by the use of petrol and diesel, natural gas, fuel oil, air conditioning, electricity and heating networks. It is expressed in tCO₂e.

Coverage rate of the forestry asset biodiversity indicator
The KPI measures the surface area of forests owned by CNP Assurances SA and its French subsidiaries that have been subject to a biodiversity measurement using a recognised method (Potential Biodiversity Inventories). It is expressed as a percentage of the total surface area of our forestry assets.
A committed insurer
Member since 2003 of major global sustainability initiatives
Investor calendar

2024

31\textsuperscript{th} July 2024
First-half 2024 results indicators under IFRS 9/17

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